



City Council

Draft General Plan 2040 - Meeting 2 of 3

October 16, 2023



General Plan Team

» City of San Mateo

- Zachary Dahl, Interim Director
- Manira Sandhir, Planning Manager
- Somer Smith, Associate Planner
- Bethany Lopez, Senior Engineer
- Mary Way, Administrative Assistant

» Technical Advisory Committee

- Over 40 staff members from all City departments and SMCFD

» Consultants

- Joanna Jansen, PlaceWorks
- Carey Stone, PlaceWorks
- Angelica Garcia, PlaceWorks
- Evelia Chairez, PCRC
- Sabina Mora, Good City Co
- Nelson\Nygaard
- Kittelson Associates, Inc.
- Economic & Planning Systems (EPS)
- BKF Engineers



Tonight's Agenda Discussion

- » **Presentation**
- » **Clarifying Questions**
- » **Public Comment**
- » **City Council Discussion and Direction**
 - Circulation Element
 - Public Services and Facilities Element
 - Safety Element



Project Overview

General Plan: Vision Statement

San Mateo is a vibrant, livable, diverse, and healthy community that respects the quality of its neighborhoods, fosters a flourishing economy, is committed to equity, and is a leader in environmental sustainability.

Our Values:

Diversity

Balance

Inclusivity

Prosperity

Resiliency

Past General Plan Milestones

| Timeframe | Task |
|---------------------------|---|
| Fall - Winter 2018 | Establish communitywide vision for 2040 |
| Spring - Summer 2019 | Identify study areas <ul style="list-style-type: none">• Developed with an awareness of Measures P and Y• Study areas did not include any Single-Family Residential areas and excluded most of the Equity Priority Communities |
| Fall 2019 | Create a range of land use alternatives |
| Winter 2019 - Summer 2021 | Finalize draft land use alternatives |
| Fall 2021 - Summer 2022 | Select a preferred land use and circulation scenario |
| Summer - Fall 2022 | Prepare draft goals, policies, and actions (GoPAs) |
| Winter 2023 – Summer 2023 | Prepare Draft General Plan |

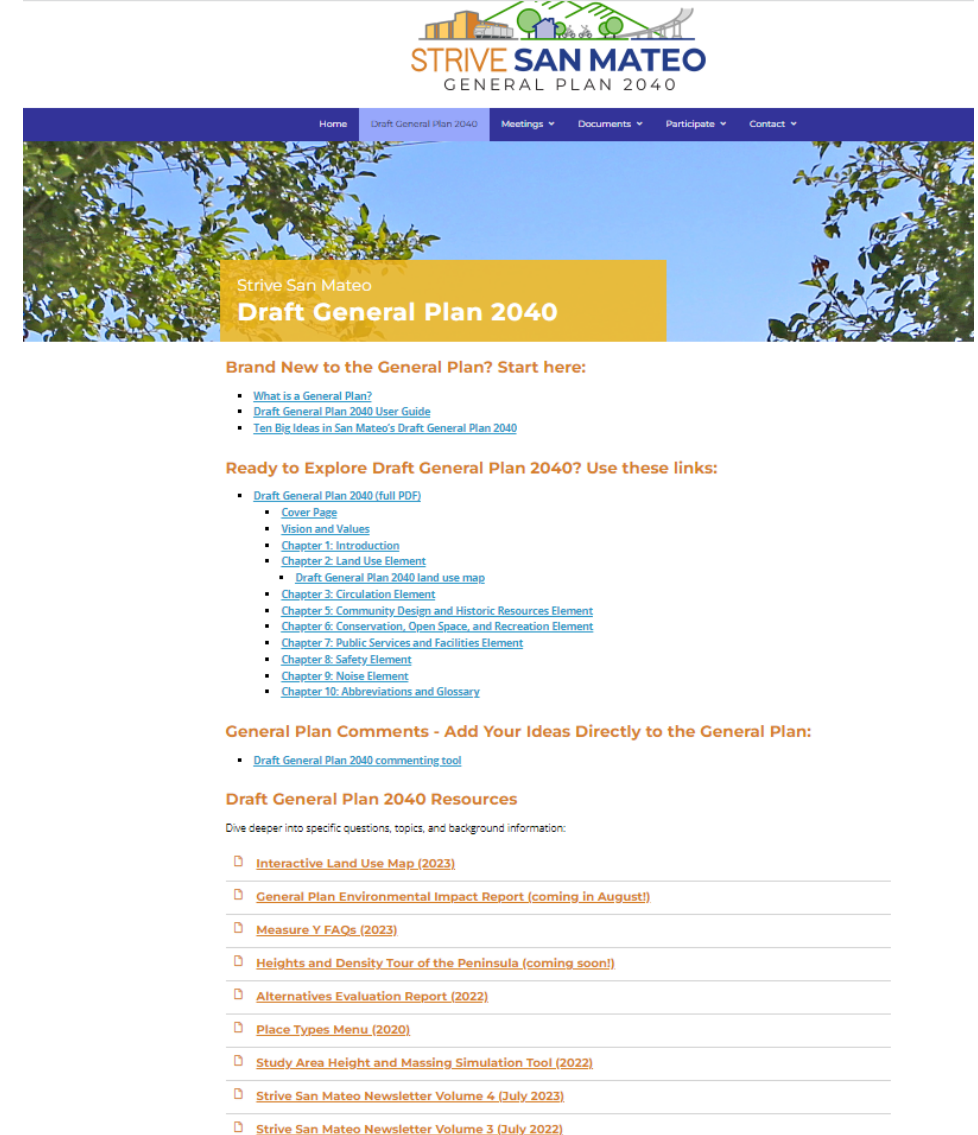
Where Are We Now and What's Next?



Draft General Plan 2040 Online Resources

» **StriveSanMateo.org** has information to assist with the community's review:

- Draft General Plan
- User Guide
- Ten Big Ideas
- Online commenting tool
- Interactive Draft General Plan 2040 Land Use Map
- Measure Y FAQ
- And much more!



Draft General Plan 2040 Overview

10 Big Ideas

- » Reflects new policy direction in this iteration of the General Plan
- » Represents policy priorities that surfaced through community outreach



Balance
Growth & Change



Enhance San Mateo's
Neighborhood Fabric
& Quality of Life



Preserve Nature
as the Foundation
of the City



Encourage All
Ways to Travel
Around the City



Support the
Local Economy



Address
Historic Preservation
Holistically



Initiate a
Comprehensive
Sea Level Rise
Strategy



Strengthen
Community
Outreach



Focus on Equity
for All Residents



Improve Community
Safety Planning
& Awareness

General Plan Elements

- 2. Land Use**
- 3. Circulation**
- 4. Housing (prepared separately)**
- 5. Community Design and Historic Resources**
- 6. Conservation, Open Space, Parks and Recreation**
- 7. Public Services and Facilities**
- 8. Safety**
- 9. Noise**

General Plan – Other Components

1. Introduction

[Elements – 2 through 9]

10. Glossary

11. Implementation Plan (separate from General Plan)

- Explains how actions will be implemented
 - Who is responsible
 - Timing
- Tracks progress
- Finalized after completion of the General Plan

Draft General Plan 2040 Key Themes

» **Draft General Plan embodies three key themes which are woven throughout the document:**



- Sustainability. Help ensure that San Mateo can meet its current needs and leave viable resources for future generations.



- Environmental Justice. Reduce the unique or compounded health risks in San Mateo's equity priority communities.



- Community Engagement. Increase community participation in the planning and development processes

Example General Plan Page

- » Each goal number starts with the element acronym, followed by the number of the goal
- » Policy or action numbering based on the number of the goal and is numbered sequentially
- » Icons identify which policies and actions are related to the three General Plan themes



Sustainability



Environmental Justice



Community Engagement



PUBLIC FACILITIES

San Mateo's public facilities provide a range of community services that support and enrich the lives of the city's residents. The San Mateo Public Library operates three physical libraries that have services, programs, and resources for members of all ages, such as Project Read — an adult literacy program, activities for teens, and a Job Seekers Center. It also has an eLibrary that allows users to borrow digital copies of printed material. Other public facilities include City Hall, the Corporation Yard, and the Senior Center and the Martin Luther King Jr. Community Center. The City is proud to provide these services and facilities for its residents, and it will continue to ensure that all San Mateo residents, particularly those in vulnerable communities such as youths, low-income households, and seniors have access to well-maintained facilities that serve their needs.

The San Mateo County Events Center is a public facility within the city, but it is owned and operated by the County. The Events Center covers 48 acres and includes a park, outdoor space, and 195,000 square feet of meeting space for trade events, corporate meetings, sporting events, festivals, etc.

For background information and policies about the City's park and recreation facilities and programs, please refer to the Conservation and Open Space Element.

GOALS, POLICIES, AND ACTIONS

GOAL PSF-5 Maintain and develop public facilities, and ensure they are equitably available to all current and future members of the community.

POLICIES



Policy PSF 5.1 **Equitable Facilities.** Ensure that all San Mateo residents and employees have access to well-maintained facilities that meet community service needs. Encourage the development of facilities and services for vulnerable communities, such as children, low-income households, and seniors, in a variety of settings.

Circulation Element

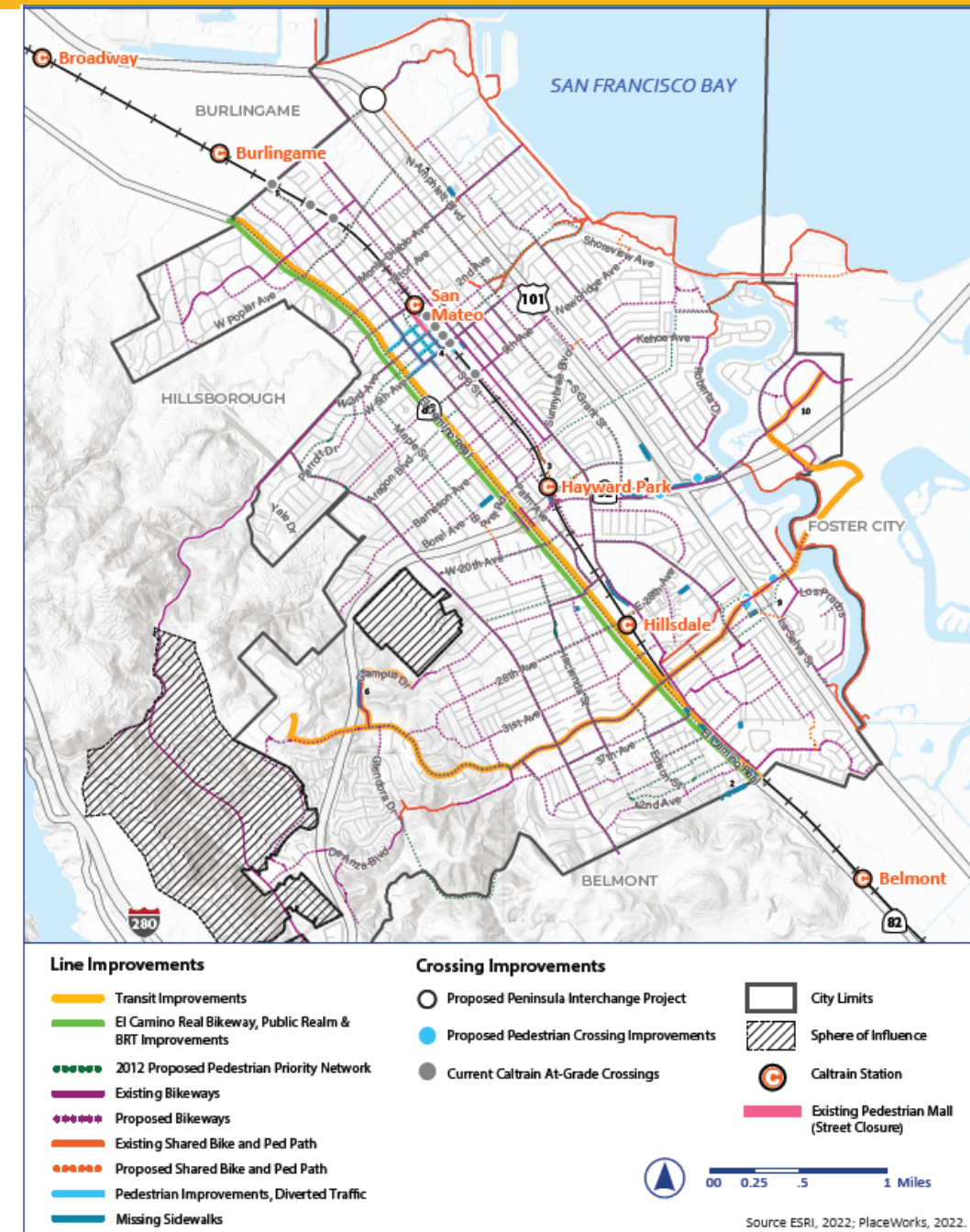
Circulation Element

- » **Multimodal Transportation**
- » **Transportation Demand Management**
- » **Pedestrians**
- » **Bicycles and Micromobility**
- » **Transit and Mobility Services**
- » **Safety**
- » **Traffic Congestion**
- » **Roadway Improvements**
- » **Parking Management**
- » **Future Mobility and Technology**



Circulation Map

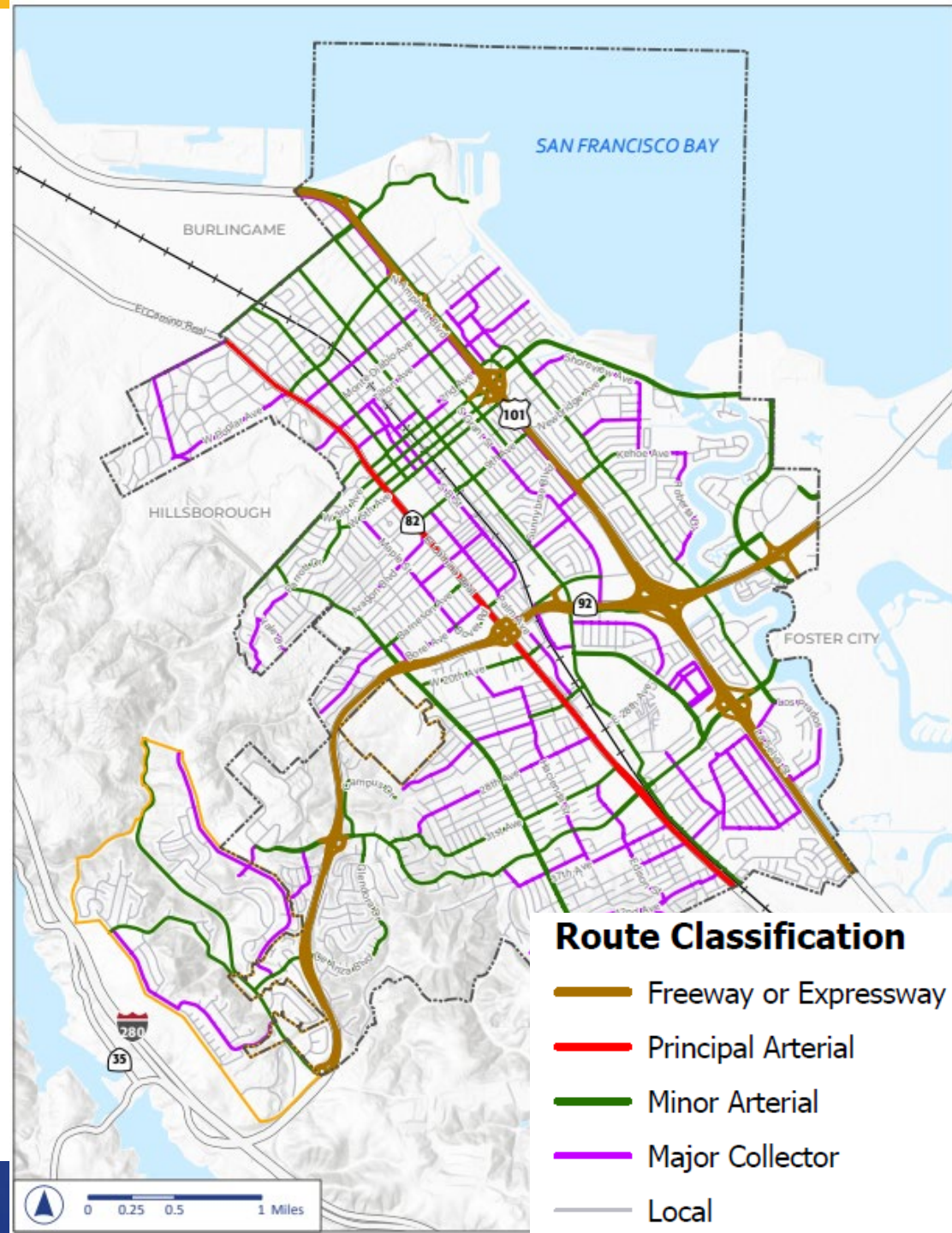
- » Identifies future transit, bikeway, and pedestrian improvements
- » Other plans provide greater detail about planned improvements:
 - Pedestrian Master Plan
 - TOD Pedestrian Access Plan
 - Bicycle Master Plan



Roadway Classifications

- » **Caltrans Functional Classification data is basis of Road Classification Map**
 - Map included for reference, but not being adopted as part of the General Plan
- » **Functional classification based on existing conditions:**
 - Average daily traffic
 - Number of access points
 - Speed limits
 - Number of travel lanes
- » **Changing a Caltrans roadway classification:**
 - Would not change the amount of traffic
 - Could result in reduced maintenance funds Caltrans allocates to the City
- » **New Action C 6.12 Recommended**

Street Classification Update. Request that Caltrans and FHWA update their functional roadway classifications based on the roadway network framework that will be defined by the Complete Streets Plan.



Circulation Safety

- » **Circulation Element includes a goal along with 14 policies and actions that address safety**
- » **In response to community input about circulation system safety, City proposes:**
 - Adding more background information about safety issues and opportunities
 - Enhancing how the General Plan articulates safety policy guidance
 - Identifying places where safety policy guidance could be further strengthened

Community Input

- » **Reduce traffic congestion.**
- » **Reduce residential speed limits.**
- » **Improve pedestrian and bicycle safety and expand infrastructure to support these travel modes.**
- » **Ensure new bike lanes do not affect existing parking.**
- » **Coordinate with transit providers to ensure efficient transit service.**
- » **Ensure sufficient parking as the city grows.**
- » **Do not classify 5th Avenue from South Delaware to South Amphlett and 9th Avenue from South Delaware to South Amphlett as arterials.**

General Plan Subcommittee Feedback

- » Consider being more explicit about reducing vehicle miles traveled in Policy C 1.Sustainable Transportation: “Reduce vehicle miles traveled (VMT) and greenhouse gas (GHG) emissions from transportation by increasing mode share options for sustainable travel modes, such as walking, bicycling, and public transit.
- » Ensure that the City coordinates with transit providers to maintain transit service in San Mateo and plans for first/last mile connections to transit.
- » Consider revising Action C 1.11 Complete Streets Plan to reference the travel modes included in Goal C-1 (i.e. walking, bicycling, and transit): “Complete and implement the Complete Streets Plan to improve the City’s circulation network, including pedestrian, bicycling, and transit infrastructure, to accommodate the needs of street users of all ages and abilities.
- » Add a goal that would identify a timeframe the City plans to implement all planned infrastructure projects and the number of City staff that would be required to meet that goal.
- » Consider adding an action that would support improving leading pedestrian intervals, automatic actuation of pedestrian signals, and identifying a policy about limiting right turns on red to improve pedestrian and bicycle safety.
- » Confirm that Policy C4.4 and C 4.5 are not the same thing. Note from General Plan team: Policy C 4.4 focuses on bicycle safety technology and Policy C 4.5 focuses on shared mobility technology.
- » Policy C 4.4 Bicycle-Related Technology. Explore ways to use technology to improve bicycle safety and connectivity.
- » Policy C 4.5 Bicycle and Shared Mobility-Related Technology. Explore ways to use technology to improve bicycle and shared mobility safety and connectivity.
- » Clarify Policy C 6.7 Capital Improvement Program that it does not apply to adding new traffic lanes:
- » Policy C 6.7 Capital Improvement Program. Prioritize improvements that increase person throughput, but do not add new traffic lanes, in project prioritization to reduce VMT.
- » Consider adding a policy that would allow density bonuses if additional parking is provided in areas where there are parking capacity issues such as portions of North Central.

Planning Commission Recommendations

- » **Prioritize implementation of the Capital Improvement Plan (CIP) projects that align with the State Climate Action Plan for Transportation Infrastructure and other climate goals.**
- » **Establish a realistic, but ambitious timeframe to fully complete all infrastructure projects outlined in the CIP.**
- » **Add mention of paratransit systems.**
- » **Explore incentives for projects that voluntarily provide parking within ½ mile of transit.**

Staff Recommended Changes

- » **Introduction – Update to Reflect Safety as a Priority**
- » **Update Figure C-1 Preferred Circulation Scenario and Figure C-3 Existing Caltrans Roadway Classification Map**
- » **Policy C 1.1 Sustainable Transportation**
- » **Action C 1.11 Complete Streets Plan**
- » **Action C 1.13 El Camino Real Improvements**
- » **Action C 1.15 Safe Routes for Seniors**
- » **Action C 1.18 Safety Education**
- » **Action C 1.21 Performance and Monitoring.**
- » **Action C 2.7 New Development Shuttle Services**
- » **Action C 2.8 Unbundled Parking**
- » **Combine Policy C 4.4 Bicycle-Related Technology with Policy C 4.5 Bicycle and Shared Mobility-Related Technology**
- » **Policy C 4.6 Bicycle Improvements**
- » **Update text in Transit Services Section**
- » **Policy C 5.1 Transit Ridership**
- » **Policy C 5.2 Caltrain**
- » **(New) Policy C 5.9 Paratransit**
- » **Action C 5.10 Transit Experience Improvements**
- » **(New) Action 5.12 Safe Routes to Transit**
- » **Policy C 6.7 Capital Improvement Program**
- » **Update text in Roadway Network Improvements Section**
- » **(New) Policy C 4.9 Bicycle Lane Maintenance**
- » **(New) Action C 7.14 Off-Street Parking Incentives**

Public Services and Facilities Element

Public Services and Facilities Element

- » **Police and Fire Services**
- » **Water Supply**
- » **Sewer and Storm Drainage**
- » **Energy and Telecommunications**
- » **Public Facilities**
- » **Children, Youth, and Schools**
- » **Healthcare and Social Services**
- » **Solid Waste**
- » **Seniors and Aging (*New Section*)**



Seniors and Aging

» **New GOAL PSF-7: Deliver public services and facilities that serve the needs of seniors, are age friendly and allow San Mateo residents to age in place.**

- (New) Policy PSF 5.9 San Mateo Senior Center
- (New) Policy PSF 7.1 Universal Design
- (New) Policy PSF 7.2 Healthy Aging
- (New) Policy PSF 7.3 Outreach to Seniors
- (New) Action PSF 7.4 Age-Friendly City
- (New) Action PSF 7.5 Comprehensive Senior Services
- (New) Action PSF 7.6 Senior Volunteers
- (New) Action PSF 7.7 Caregiver Support

New Action – Capital Improvements Implementation Tracking

- » **Based on community and Planning Commission feedback**
- » **Supports implementation of Policy PSF 5.11 (Inclusive Outreach)**
- » **Action PSF 5.13 Progress Tracking.**

Develop and maintain communication tools, such as a dashboard or heat map, to communicate information and updates related to capital improvements and other facility and infrastructure projects to promote community awareness.

Community Input

- » **More specifically address the topic of seniors and the aging population.**
- » **Ensure sufficient infrastructure and public services as the city grows.**
- » **Both support and concern for building electrification; concern about the costs associated with these upgrades and requests for more community outreach and input.**
- » **Need to regularly maintain the lagoon.**
- » **Maintain stormwater infrastructure to prevent flooding.**
- » **Ensure access to fresh food especially as local retail is at risk of converting to other uses.**

General Plan Subcommittee Feedback

- » **Add background text and policy direction for seniors and aging, building on the Age-Friendly Action Plan.**
- » **Add a policy to encourage local businesses to attain the Age Friendly Business certification.**
- » **Add more policies to support the use of recycled water.**
- » **Add policy direction to increase public restrooms in San Mateo, especially in parks.**
- » **Strengthen policies and actions about microgrids further.**
- » **Expand PSF 4.11 Public Wi-Fi so that it applies to other public buildings**
 - **PSF 4.11 Public Wi-Fi.** Provide high-speed internet access to the public at all City facilities **and parks and school facilities.**

Planning Commission Recommendations

- » **Expand public restrooms.**
- » **Provides for the equitable distribution of public services and facilities throughout the city.**

Staff Recommended Changes

- » Environmental Justice Theme
- » Figure PSF-3 School Sites and Elementary School Districts
- » Figure PSF-4 School Sites and High School Districts
- » Flood-Control Infrastructure Section Background Text
- » Policy PSF 3.7 Water Quality Standards
- » Policy PSF 3.9 Low-Impact Development
- » (New) Policy PSF 3.13 Marina Lagoon
- » (New) Policy PSF 3.14 City Utility Programs Funding
- » Action PSF 3.14 Stormwater Treatment
- » Action PSF 3.15 Green Infrastructure
- » Action PSF 3.17 Stormwater Requirements for Development
- » Action PSF 3.18 Incentives for Low-Impact Development
- » (New) Action PSF 3.18 Stormwater Management Funding
- » Policy PSF 4.6 Renewable Energy Neighborhood Microgrids.
- » (New) Policy PSF 5.9 San Mateo Senior Center
- » (New) Action PSF 5.12 Restroom Facilities
- » (New) Action PSF 5.13 Progress Tracking
- » (New) Policy PSF 6.6 Recreation Centers
- » (New) Policy PSF 6.8 Child Care Homes Resources
- » Action PSF 6.7 Child Care and New Construction
- » New Background Text on Seniors and Aging
- » New Goal PSF-7 on seniors and aging
- » (New) Policy PSF 7.1 Universal Design
- » (New) Policy PSF 7.2 Healthy Aging
- » (New) Policy PSF 7.3 Outreach to Seniors
- » (New) Action PSF 7.4 Age-Friendly City
- » (New) Action PSF 7.5 Comprehensive Senior Services
- » (New) Action PSF 7.6 Senior Volunteers
- » (New) Action PSF 7.7 Caregiver Support

Safety Element

Safety Element

- » **Emergency Readiness and Emergency Operations**
- » **Geologic and Seismic Hazards**
- » **Flood Hazards**
- » **Sea Level Rise**
- » **Wildfire Hazards**
- » **Hazardous Materials**



Community Input

- » **Ensure there is sufficient flood protection infrastructure.**
- » **Plan for sea level rise.**
- » **Build climate change resilient public facilities.**

General Plan Subcommittee Feedback

- » **Update Policies S 1.14 and S 1.15 and Action S 1.19 to refer to the County Events Center which is a designated emergency center and will be an important resource in the event of an emergency:**
- **Policy S 1.14 Multijurisdictional Cooperation.** Continue the development of local preparedness plans and multijurisdictional cooperation and communication for emergency situations.
 - **Policy S 1.15 Emergency Preparedness.** Coordinate with San Mateo County, neighboring cities, and nongovernmental partners to effectively prepare for and respond to hazards and natural disasters.
 - **Action S 1.19 Public Safety Outreach.** Develop a public safety education program to increase public awareness of potential hazards, City's emergency readiness and response program, and evacuation routes. Target public education programs to segments of the community that are most vulnerable to hazards and safety risks.

Planning Commission Recommendations

- » **Support for OneShoreline sea level rise overlay zone mapping.**
- » **Prioritize establishing microgrids in equity priority communities.**

Staff Recommended Changes

- » Update Introduction to refer to CAL FIRE Unit Fire Plan and Local Community Wildfire Protection Plan
- » Figure S-1 Potential Evacuation Routes
- » Figure S-2 Evacuation-Constrained Areas
- » Flood Hazards and Sea Level Rise Section
- » Combine flood hazards and sea level rise into one section.
- » Action S 3.4 Community Rating System
- » Action S 3.5 Early Flood Warning
- » Policy S 4.1 Sea Level Rise Planning
- » Policy S 4.2 Sea Level Rise and Groundwater Rise Protection
- » Policy S 4.3 Natural Infrastructure
- » Policy S 4.4 OneShoreline Coordination
- » New Policy S 3-6 Storm Drain and Flood Infrastructure
- » Action S 4.5 Climate Change Adaptation Plan
- » Action S 4.6 Sea Level Rise Monitoring
- » Action S 4.7 Rising Groundwater Coordination
- » Action S 4.8 Natural Infrastructure
- » Action S 4.9 Sea Level Overlay Zone
- » Action S 4.10 Sea Level Rise Funding
- » Action S 4.11 New Development
- » Figure S-5 Potential Flood Hazards
- » Policy S 5.1 Very High Fire Hazard Severity Zones
- » Policy S 5.2 Reconstruction of Development
- » Policy S 5.6 Firefighting Infrastructure
- » Policy S 5.9 Land Use Management for Fire Risks
- » (New) Policy S 1.16 Evacuation Planning
- » (New) Action S.128 Future Emergency Needs

Next Steps

» July to October 2023

- Draft General Plan Community Outreach

» City Council Meetings

- October 2 – CD and HP; COS and R; and Noise
- October 16 – Circulation, PSF and Safety (tonight)
- October 30 – Land Use, Introduction and Glossary

» January 2024

- Publish General Plan 2040 and Final EIR

» February and March 2024

- General Plan 2040 Adoption Hearings

City Council Discussion and Direction

» Discussion process:

- Provide comments by Element:
 - Circulation Element
 - Public Services and Facilities Element
 - Safety Element

» Discussion questions:

- Do you support the staff recommended revisions for each element?
- Are there any other changes or updates that should be made to these three elements in the Draft General Plan?

ATTACHMENT 3 – CIRCULATION ELEMENT – RECOMMENDED REVISIONS

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
|-----------|---|---------------------------|---|---|
| 1 | Introduction | Various Public Comments | Add language to identify safety as a priority in the Circulation Element. | Add text to clarify that safety is a cornerstone of all recommendations in the Circulation Element, and that improving safety is necessary to achieve the goals identified in the Element. |
| 2 | Figure C-1 | SamTrans | Update “BRT” text to read “transit priority”. | Figure will be updated per SamTrans’ recommendation. |
| 3 | Policy C 1.1 Sustainable Transportation | General Plan Subcommittee | Consider being more explicit about reducing vehicle miles traveled in Policy C 1.1 Sustainable Transportation. | Policy C 1.1 Sustainable Transportation. Reduce <u>vehicle miles traveled (VMT)</u> and greenhouse gas (GHG) emissions from transportation by increasing mode share options for sustainable travel modes, such as walking, bicycling, and public transit. |
| 4 | Action C 1.11 Complete Streets Plan | General Plan Subcommittee | Consider revising Action C 1.11 Complete Streets Plan to reference the travel modes included in Goal C-1 (i.e. walking, bicycling, and transit) | Action C 1.11 Complete Streets Plan. Complete and implement the Complete Streets Plan to improve the City’s circulation network, <u>including pedestrian, bicycling, and transit infrastructure</u> , to accommodate the needs of street users of all ages and abilities. |
| 5 | Action C 1.13 El Camino Real Improvements | SamTrans | Text clarification | Action C 1.13 El Camino Real Improvements. Collaborate with Caltrans, SamTrans, and other partners to support accommodating higher-capacity and <u>higher</u> -frequency travel along El Camino Real, Bus Rapid Transit, and other modes of alternative transportation. |
| 6 | Action C 1.15 Safe Routes for Seniors | Public Comment | Add more focus on senior issues and support for implementation of the Age Friendly Action Plan. | Action C 1.15 Safe Routes for Seniors. Develop a “safe routes for seniors” program to promote active transportation connections for seniors in collaboration with seniors’ organizations <u>and based on the likely walking routes for older adults identified in the Age Friendly Action Plan</u> . Prioritize improvements for seniors in equity priority communities. |
| 7 | Action C 1.18 Safety Education | Online Tool | Clarify this action to define the meaning of “awareness.” What "awareness" needs to be increased? Awareness of pedestrians, for drivers? | Action C 1.18 Safety Education. Pursue <u>Provide</u> safety education to increase awareness <u>of roadway safety practices</u> for all street users. |
| 8 | Action C 1.21 Performance and Monitoring. | Online Tool | Commit to making this a measurable target. Review semi-annually? Annually? | Action C 1.21 Performance and Monitoring. Monitor the City’s mode split progress on reducing VMT and reducing GHG emissions from VMT, as data is available, <u>on a regular basis</u> . |

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
|-----------|--|-------------------------------|--|--|
| 9 | Action C 2.7 New Development Shuttle Services | SamTrans | Should also encourage such programs to seek funding from SMCTA shuttle program | Action C 2.7 New Development Shuttle Services. Encourage new developments to provide shuttle services <u>and shuttle partnerships</u> as an option to fulfill TDM requirements. Shuttles should serve activity centers, such as the College of San Mateo, Caltrain stations, downtown, the Hillsdale Shopping Center, or other areas and should accommodate the needs and schedules of all riders, including service workers. |
| 10 | Action C 2.8 Unbundled Parking | City Staff Recommended Change | Update action to reflect its relationship to supporting the City’s TDM objectives. | Action C 2.8 Unbundled Parking. <u>In conjunction with other TDM strategies that aim to reduce vehicle trips, encourage</u> residential developments to unbundle the costs of providing dedicated parking spaces. Encourage additional parking capacity created by unbundling to be reallocated as shared or public parking spaces. |
| 11 | Policy C 4.4 Bicycle-Related Technology Policy C 4.5 Bicycle and Shared Mobility-Related Technology | City Staff Recommended Change | Combine policies to eliminate redundancies. | Policy C 4.4 Bicycle-Related Technology. Explore ways to use technology to improve bicycle safety and connectivity. Policy C 4.5 Bicycle and Shared Mobility-Related Technology. Explore ways to use technology to improve bicycle and shared mobility safety and connectivity. |
| 12 | Policy C 4.6 Bicycle Improvements | Online Tool | Need to address safe and secure bicycle parking and helmet storage. | Policy C 4.6 Bicycle Improvements. Require new developments to construct or contribute to improvements that enhance the cyclist experience, including bicycle lanes <u>and bicycle parking</u> . |
| 13 | Transit Services Section | SamTrans | Update text at the end of the fourth paragraph to indicate that SamTrans is working on several other efforts that will benefit the ECR corridor. | SamTrans’ long-range service plan, called ReImagined SamTrans, plans for operational improvements such as increased bus frequency and new routes and connections, including enhanced transit access on the El Camino Real corridor. <u>SamTrans is also undertaking several other transit plans that will provide improved access and frequency along the El Camino Real corridor.</u> |
| 14 | Policy C 5.1 Transit Ridership | Online Tool | Modify this policy to also support increased transit frequency. | Policy C 5.1 Transit Ridership and Frequency. Support SamTrans and Caltrain in their efforts to increase transit ridership <u>and frequency of transit services</u> . |
| 15 | Policy C 5.2 Caltrain | Planning Commission | Modify C 5.2 to include both Caltrain and SamTrans and add reference to supporting paratransit systems. | Policy C 5.2 Caltrain and SamTrans. Support Caltrain <u>and SamTrans</u> as a critical transit service <u>providers</u> in the city and Peninsula. (New) Policy C 5.9 Paratransit. Support San Mateo County’s efforts to provide paratransit services in the city. |

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
|-----------|---|---|---|---|
| 16 | Action C 5.10 Transit Experience Improvements | SamTrans | Incorporate bus stop improvement plan into text. | Action C 5.10 Transit Experience Improvements. Prioritize installing new transit shelters and benches or other seating and an energy-efficient street lighting program at transit stops <u>using SamTrans standards</u> in equity priority communities and areas that improve transit access, safety, and experience. |
| 17 | New Action | SamTrans | Include a "safe routes to transit" action which would ensure that adequate pedestrian safety features near transit, specifically bus stops. This includes not only adequate sidewalks but also crosswalks with Rectangular Rapid-Flashing Beacons (RRFBs), etc. | (New) Action 5.12 Safe Routes to Transit. Prioritize bicycle and pedestrian improvement projects that <u>provide safe and equitable access to transit stops.</u> |
| 18 | Policy C 6.7 Capital Improvement Program | General Plan Subcommittee | Clarify that Policy C 6.7 Capital Improvement Program does not apply to adding new traffic lanes. | Policy C 6.7 Capital Improvement Program. Prioritize improvements that increase person throughput, such as increased pedestrian, bicycle, and transit access, that work toward achieving the City's goal of reducing VMT. |
| 19 | Roadway Network Improvements Section. | Various Public Comments | Add text to clarify purpose of roadway classifications and Figure C-3. Include text regarding the City's desire to align these classifications with functions identified in the City's forthcoming Complete Streets Plan. | Add text to clarify that functional roadway classifications must align with Caltrans and Federal Highway Administration, and that the City desires to align these classifications in the future with findings from the Complete Streets Plan. |
| 20 | Figure C-3 Street Classification | Public Comment | Concerns about roadway classifications and streets being designated as arterials, and retaining local discretion over classification changes. | Figure C-3 Street Classification Map <ul style="list-style-type: none"> • Revise to identify all roadway classifications, including the Minor Arterial designations. • Revise title: "Existing Caltrans Roadway Classification Map" (New) Action C 6-12 Street Classification Update. Request that Caltrans and FHWA update their functional roadway classifications based on the roadway network framework that will be defined by the Complete Streets Plan. |
| 21 | New Policy | Online Tool | Add bicycle lane street sweeping, pothole and curb/roadway smoothing, repair, and maintenance. Many times bike lanes are the most littered and treacherous part of the road. | (New) Policy C 4.9 Bicycle Lane Maintenance. Maintain existing and future bicycle lanes to keep them in a usable and safe condition for cyclists. |
| 22 | New Policy | General Plan Subcommittee and Planning Commission | Consider adding an action that would allow density bonuses/incentives in exchange for providing additional onsite parking in areas where there are on-street parking capacity issues, such as areas of North Central. | (New) Action C 7.14 Off-Street Parking Incentives. Explore a new policy or code amendment that would provide incentives to projects in exchange for providing additional off-street parking in neighborhoods that have on-street parking capacity issues, such as areas in North Central. |

ATTACHMENT 4 – PUBLIC SERVICES AND FACILITIES ELEMENT - RECOMMENDED REVISIONS

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
|-----------|--|---------------------|---|---|
| 1 | Environmental Justice Theme | Planning Commission | Remove “continue to” from the first bullet point. | Provides for the equitable distribution of public services and facilities throughout the city so that everyone, including vulnerable residents such as children, low-income households, and seniors, can continue to thrive in San Mateo. |
| 2 | Figure PSF-3 School Sites and Elementary School Districts Figure PSF-4 School Sites and High School Districts | Public Comment | Page 167 map of schools is missing Nueva School, a private school on East 28 th Avenue in Bay Meadows. | Update Figures PSF-3 and PSF-4 to show The Nueva School. |
| 3 | Flood-Control Infrastructure Section | City Staff | Recommended edits to Flood-Control Infrastructure narrative section. | <p>The City maintains the Laurel Creek Dam, has <u>130</u> 80 miles of storm drain lines, and 10 pump stations that all discharge to San Francisco Bay.</p> <p>The three tributaries provide a source of freshwater runoff during the winter. <u>The Marina Lagoon pump station is a critical flood-control infrastructure system.</u></p> |
| 5 | Policy PSF 3.7 Water Quality Standards | City Staff | Recommended edits to policy. | Policy PSF 3.7 Water Quality Standards. Manage City creeks, channels, and the Marina Lagoon to meet applicable State and federal water quality standards. <u>Manage creeks and channels for both flood protection and aquatic resources.</u> Protect and restore creeks to a level acceptable for healthy marine and bird habitat. |
| 6 | Policy PSF 3.9 Low-Impact Development | City Staff | Recommended edits to policy. | Policy PSF 3.9 <u>Green Infrastructure</u> Low-Impact Development. Minimize stormwater runoff and pollution by <u>requiring new green infrastructure to treat and improve stormwater quality as part of public and private projects.</u> encouraging low impact design (LID) features, such as pervious parking surfaces, bioswales, and filter strips in new development. |
| 7 | New Policy | City Staff | Recommended new policy. | (New) <u>Policy PSF 3.13 Marina Lagoon.</u> Continue to maintain the Marina Lagoon as flood control infrastructure that accounts for <u>climate change risks and major flood events.</u> |
| 8 | New Policy | City Staff | Recommended new policy | (New) <u>Policy PSF 3.14 City Utility Programs Funding.</u> Maintain <u>adequate, sustained, and dedicated revenue sources for city utility programs to support the sanitary sewer system, stormwater system, and refuse collection.</u> |

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
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| 9 | Action PSF 3.14 Stormwater Treatment | City Staff | Recommended edits to action. | Action PSF 3.15 3.14 Stormwater Treatment. Continue to participate in the San Mateo Countywide Stormwater Pollution Prevention Program, <u>“Flows to Bay”</u> , to ensure compliance with the <u>Municipal Regional Stormwater Permit National Pollutant Discharge Elimination System (NPDES) permit</u> to prevent water pollution from point and non-point sources. |
| 10 | Action PSF 3.17 Stormwater Requirements for Development | City Staff | Recommended edits to action. | Action PSF 3.16 3.17 Stormwater Requirements for Development. In accordance with State regulatory mandates, require applicable new and redevelopment projects to incorporate site design, source control, treatment, and hydromodification management measures to minimize stormwater runoff volumes and associated pollutants. Stormwater management via green infrastructure systems shall be prioritized. |
| 11 | Action PSF 3.15 Green Infrastructure | City Staff | Recommended edits to action. | Action PSF 3.17 3.15 Green Infrastructure Plan. Implement the City’s Green Infrastructure Plan <u>through complete streets implementations or private development projects</u> to gradually shift from a traditional stormwater conveyance system (“gray”) to a more natural system that incorporates plants and soils to mimic watershed processes, capture and clean stormwater, reduce runoff, increase infiltration, and create healthier environments (“green”). |
| 12 | Action PSF 3.18 Incentives for Low-Impact Development | City Staff | Recommend deleting as the Municipal Regional Stormwater Permit 3.0 now requires this for all projects. | Action PSF 3.18 Incentives for Low-Impact Development. Develop and implement incentives to encourage applicants to include low-impact design features in new development. |
| 13 | New Action | City Staff | Recommended new action. | (New) Action PSF 3.18 Stormwater Management Funding. Establish <u>dedicated funding source for stormwater management.</u> |
| 14 | Policy PSF 4.6 Renewable Energy Neighborhood Microgrids. | Planning Commission | Prioritize locating microgrids in equity priority communities. | Policy PSF 4.6 Renewable Energy Neighborhood Microgrids. Encourage the establishment of renewable energy neighborhood microgrids to support resilience, <u>especially within Equity Priority Communities.</u> |
| 15 | New Policy | Public Comment | Add a policy that focuses on the Senior Center facility and programming. | (New) Policy PSF 5.9 San Mateo Senior Center. Maintain and, <u>as feasible, improve the Senior Center as an important facility that serves as an age friendly community space and provides programing, activities and services for older adults.</u> |

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
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| 16 | New Action | General Plan Subcommittee Planning Commission | Add action to explore the feasibility of installing more restrooms at City parks and public facilities. | (New) Action PSF 5.12 Restroom Facilities. Explore the feasibility of installing additional restrooms at parks and public facilities within San Mateo. |
| 17 | New Policy | Build Up San Mateo County | Update child care language in General Plan draft | (New) Policy PSF 6.6 Recreation Centers. Consider offering full-day, licensed child care at City recreation centers, to meet working families' needs, or offering space for other operators to do so. |
| 18 | New Policy | Build Up San Mateo County | Update child care language in General Plan draft | (New) Policy PSF 6.8 Child Care Homes Resources. As feasible, support existing and new licensed Family Child Care Homes with available housing-related and small business resources. |
| 19 | Action PSF 6.7 Child Care and New Construction | Build Up San Mateo County | Update child care language in General Plan draft | Action PSF 6.7 Child Care and New Construction. Encourage new residential and nonresidential development to include space for child care by taking the following actions: a. Provide incentives for inclusion of space for a child care center, or housing units for licensed family child care providers, in a new development. b. Promote child care to developers as an amenity favored by the City. c. Continue to implement the developer impact fee for funding child care facilities. d. Encourage housing developers to include units with size and functionality requirements to support operation of licensed family child care home providers. |
| 20 | New Section | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | New Section focused on seniors and aging that includes a dedicated narrative, goal, policies, and actions will be added to the element. |
| 21 | New Goal | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | (New) GOAL PSF-7 Deliver public services and facilities that serve the needs of seniors, are age friendly and allow San Mateo residents to age in place. |
| 22 | New Policy | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | (New) Policy PSF 7.1 Universal Design. Encourage Universal Design, a design concept that encourages accessibility for people of all ages, in new residential construction and major remodels. |
| 23 | New Policy | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | (New) Policy PSF 7.2 Healthy Aging. Support institutions and initiatives that promote healthy aging, both at home and in care centers. |

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
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| 24 | New Policy | Public Comment City Staff | Add a policy to support expanded outreach to older adults and their families. | (New) Policy PSF 7.3 Outreach to Seniors. <u>Provide regular and timely communication to seniors and aging adults about the services, programs, and other opportunities available to these groups of people. Use age-appropriate outreach channels to disseminate information.</u> |
| 25 | New Action | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | (New) Action PSF 7.4 Age-Friendly City. <u>Support the City's commitment to becoming an Age-Friendly City by continuing to implement the Age Friendly Action Plan.</u> |
| 26 | New Action | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | (New) Action PSF 7.5 Comprehensive Senior Services. <u>Study the effectiveness of existing senior services and explore ways to increase and strengthen these services in coordination with senior service providers. Comprehensive services include addressing senior nutrition, mental health and transportation.</u> |
| 27 | New Action | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | (New) Action PSF 7.6 Senior Volunteers. <u>Develop a volunteer program to access the skills and experience of seniors.</u> |
| 28 | New Action | Public Comment City Staff | Add a section, including a goal, policies and actions, that focuses on and supports seniors and aging. | (New) Action PSF 7.7 Caregiver Support. <u>Offer support for caregivers of seniors and people with disabilities by partnering with private, nonprofit, faith-based and public community service organizations, including the County of San Mateo.</u> |

ATTACHMENT 5 – SAFETY ELEMENT – RECOMMENDED REVISIONS

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
|-----------|--|-----------------------------|---|---|
| 1 | Introduction | CAL FIRE | Add language and links to refer to the CAL FIRE Unit Fire Plan and Local Community Wildfire Protection Plan. | The Safety Element does not exist in a vacuum but is instead one of several plans that address public health, safety, and related topics, including the Local Hazard Mitigation Plan, the Emergency Operations Plan, <u>the San Mateo - Santa Cruz Strategic Fire Plan, the Santa Cruz and San Mateo Community Wildfire Protection Plan, and the Climate Action Plan.</u> |
| 2 | Figure S-1 Potential Evacuation Routes | Public Comment | The figure does not appear to show that 31 st Avenue and 28 th Avenue now connect under the Caltrain tracks because of the recent grade separation project. | Update Figure S-1 to show connection. |
| 3 | Figure S-2 Evacuation-Constrained Areas | CAL FIRE | Change “Evacuation Constrained Areas” to “SB-99 Evacuation Constrained Areas”. This will provide a definition for the evacuation constrained areas. | Change title of figure to “SB-99 Evacuation Constrained Areas.” |
| 4 | Flood Hazards and Sea Level Rise Section | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Revised section will discuss the connection between flood hazards and sea level rise, and how climate change will have an impact on both. The revised section will also include a discussion about how the adaptation plan would address both flooding and sea level rise. A reference will be added to Public Services and Facilities Element to clarify how these topics tie to infrastructure. |
| 5 | Goal S-3 | City Staff | Combine flood hazards and sea level rise into one section. | GOAL S-3 Protect the community from unreasonable risk to life and property caused by flood hazards <u>and sea level rise</u> . |
| 6 | Action S 3.4 Community Rating System | City Staff | Recommended change to action. | Action S 3.7 3.4 Community Rating System. <u>Explore establishment of a City Undertake efforts that increase the City’s rating under FEMA’s Community Rating System, such as expanding and improving Geographic Information System (GIS) mapping capacity, developing a flood early warning system, and creating a Flood Emergency Action Plan.</u> |
| 7 | Action S 3.5 Early Flood Warning | City Staff | Recommended change to action. | Action S 3.8 3.5 Early Flood Warning. <u>Collaborate with OneShoreline to pAs feasible, provide early flood warning for flood-prone areas of the city through collaboration with regional partners such as OneShoreline’s stream monitoring station and notification system.</u> |
| 8 | Policy S 4.1 Sea Level Rise Planning | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Policy S 3.2 4.1 Sea Level Rise and Flood Planning. Integrate sea level rise <u>and flood</u> planning into all relevant City processes, including General Plan amendments, Specific Plans, zoning ordinance updates, capital projects, and review and approval of new development and substantial retrofits. |

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| 9 | Policy S 4.2 Sea Level Rise and Groundwater Rise Protection | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Policy S 3.3 4.2 Sea Level Rise, <u>Flooding</u>, and Groundwater Rise Protection. Ensure that new development, substantial retrofits, critical facilities, City-owned buildings, and existing and future flood control infrastructure are planned and designed to accommodate climate change hazards, including increases in flooding, sea level rise, and rising groundwater, based on the best available science. |
| 10 | Policy S 4.3 Natural Infrastructure | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Policy S 3.4 4.3 Natural Infrastructure. Consider the use of nature-based solutions and natural infrastructure in sea level rise <u>and flood</u> adaptation strategies. |
| 11 | Policy S 4.4 OneShoreline Coordination | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Policy S 3.5 4.4 OneShoreline Coordination. Coordinate with OneShoreline to develop and implement coordinated approaches to sea level rise <u>and flood management</u> with other San Mateo County jurisdictions. |
| 12 | New policy | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | (New) Policy S 3-6 Storm Drain and Flood Infrastructure. <u>Manage the City's storm drain infrastructure, levee system, and dams in accordance with state and federal regulations and to protect life and property.</u> |
| 13 | Action S 4.5 Climate Change Adaptation Plan | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Action S 3.9 4.5 Climate Change Adaptation Plan. Assess sea level rise <u>and precipitation</u> projections <u>using the best-available climate change science, consistent with OneShoreline recommendations,</u> identify the extent of areas vulnerable to sea level rise <u>and flooding</u> in the city, <u>consider OneShoreline recommendations for levels of protection,</u> and develop a Climate Change Adaptation Plan that sets a comprehensive strategy and includes planning and design standards for climate risk protection. Use this plan to evaluate development applications to ensure projects are protected from sea level rise <u>and flood</u> hazards over the life of the project and to assess public infrastructure needs for adequate protection. |
| 14 | Action S 4.6 Sea Level Rise Monitoring | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Action S 3.10 4.6 Sea Level Rise <u>and Flood Hazard</u> Monitoring. Review and use the best-available sea level rise science and projections and regularly identify natural resources, development, infrastructure, and communities that are vulnerable to sea level rise <u>and flood hazard</u> impacts, including impacts from rising groundwater. Use this information to continue to develop or adjust planning and adaptation strategies. |

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| 15 | Action S 4.7 Rising Groundwater Coordination | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Action S 3.11 4.7 Rising Groundwater Coordination. Coordinate with OneShoreline, local jurisdictions, and regional and State agencies to study and enforce requirements related to rising groundwater levels caused by sea level rise. |
| 16 | Action S 4.8 Natural Infrastructure | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Action S 3.12 4.8 Natural Infrastructure. Use or restore natural features and ecosystem processes where feasible and appropriate as a preferred approach to the placement of hard shoreline <u>or creek</u> protection when implementing sea level rise <u>and flood</u> adaptation strategies. |
| 17 | Action S 4.9 Sea Level Overlay Zone | City Staff and Planning Commission | Combine flood hazards and sea level rise into one section. Add “City has access to these maps through One Shoreline”. | Action S 3.13 4.9 Sea Level and/or Flood Overlay Zone. Study the feasibility of establishing a sea level rise <u>and/or flood</u> overlay zone that would allow for the creation of adaptation policies, rules, or construction codes unique to this area, and consistent with OneShoreline guidance, to require properties be made resilient to sea level rise <u>and flood hazards</u> . <u>Use sea level rise maps from OneShoreline to help create the overlay zone.</u> |
| 18 | Action S 4.10 Sea Level Rise Funding | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Action S 3.14 4.10 Sea Level Rise Funding. Study options for establishing dedicated <u>funding</u> General Fund dollars to support efforts to address sea level rise, including <u>considering support for sufficiently supporting</u> OneShoreline. |
| 19 | Action S 4.11 New Development | OneShoreline and City Staff | Combine flood hazards and sea level rise into one section. | Action S 3.15 4.11 New Development. Explore creation of a new fee for new development <u>along the bay shoreline</u> to fund sea level rise <u>and flood</u> protection measures and adaptation strategies. |
| 20 | Figure S-5 Potential Flood Hazards | City Staff | Update levee data shown on Figure S-5 to reflect existing conditions. | Figure S-5 will be revised to show the missing East End Levee. |
| 21 | Policy S 5.1 Very High Fire Hazard Severity Zones | CAL FIRE | Add language to Policy S 5.1 “meet or exceed” Title 14, CCR, division 1.5, chapter 7, subchapter 3, article 3 (Fire Hazard Reduction Around Buildings and Structures Regulations. | Policy S 5.1 Very High Fire Hazard Severity Zones. Avoid new residential development in Very High Fire Hazard Severity Zones, as shown on Figure S-14, or the most current data available from CAL FIRE. Redevelopment or reconstruction of existing structures is allowed. Coordinate with San Mateo Consolidated Fire Department (SMC Fire) to ensure new construction of buildings or infrastructure within a Fire Hazard Severity Zone or Wildland-Urban Interface (WUI), as shown on Figures S-12 and S-13 or the most current data available from CAL FIRE, <u>meet or exceed</u> are in full compliance with applicable State and local regulations and meet the Very High Fire Hazard Severity Zone Fire Safe Regulations for road ingress and egress, fire equipment access, and adequate water supply. |

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
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| 22 | Wildfire Hazards Section Policy S 5.1 Very High Fire Hazard Severity Zones Policy S 5.2 Reconstruction of Development Figure S-12 Wildfire Hazard Zones | CAL FIRE | Change colors and name to match Fire Hazard Severity Zone (FHSZ) Maps from FRAP. Add language to reference the most current FHSZ maps on the CAL FIRE FRAP website. Avoid referencing specific dates on maps and other documents making the Safety Element out of date when a new version is released. | <p>Update colors and name of Figure S-12 as requested.</p> <p>Within the responsibility areas, CAL FIRE designates (with City approval) lands as Moderate, High, or Very High Fire Hazard Severity Zones. As shown in Figure S-12 <u>and the most current Fire Hazard Severity Zone maps on the CAL FIRE Fire and Resource Assessment Program website</u>, Very High Fire Hazard Severity Zones are in western San Mateo between the City Limits and SR-92, as well as near Yale Drive and St. Johns Cemetery.</p> <p>Policy S 5.1 Very High Fire Hazard Severity Zones. Avoid new residential development in Very High Fire Hazard Severity Zones, as shown on Figure S-14, or the most current data available from CAL FIRE. Redevelopment or reconstruction of existing structures is allowed. Coordinate with San Mateo Consolidated Fire Department (SMC Fire) to ensure new construction of buildings or infrastructure within a Fire Hazard Severity Zone or Wildland-Urban Interface (WUI), as shown on Figures S-12 and S-13 or the most current data available from CAL FIRE, are in full compliance with applicable State and local regulations and meet the Very High Fire Hazard Severity Zone Fire Safe Regulations for road ingress and egress, fire equipment access, and adequate water supply.</p> <p>Policy S 5.2 Reconstruction of Development. Require reconstruction projects or significant retrofits in a Fire Hazard Severity Zone and the Wildland-Urban Interface, as shown on Figures S-12 and S-13 or the most current data available from CAL FIRE, to be consistent with the California Building Standards Code, California Fire Code, and Very High Fire Hazard Severity Zone Fire Safe Regulations.</p> |
| 23 | Policy S 5.6 Firefighting Infrastructure | CAL FIRE | Include language to ensure residential and building signage to improve firefighting infrastructure. | Policy S 5.6 Firefighting Infrastructure. Coordinate with SMC Fire to ensure adequate firefighting infrastructure, including road and building clearance for firefighting vehicles, <u>residential and building signage</u> , and clear and legible street signage throughout the community. |
| 24 | Policy S 5.9 Land Use Management for Fire Risks | CAL FIRE | Add language to Policy S 5.9 to work with Public Works and FIRE SAFE San Mateo County to maintain fire breaks. | Policy S 5.9 Land Use Management for Fire Risks. Maintain all City-owned public lands and work with private landowners <u>and FIRE SAFE San Mateo County</u> to reduce fuel loads, establish appropriately placed fire breaks/defensible space, require long-term maintenance of fire hazard reduction projects, and educate all property owners in the city on proper landscape maintenance and firescaping standards to reduce the risk of fire hazards. |

| Change ID | Policy/ Action Number | Comment Source | Comment | Recommended Change(s) |
|-----------|-----------------------|----------------|--|---|
| 25 | New Policy | CAL FIRE | Create a policy/goal to conduct an evacuation study for the next update of the Local Hazard Mitigation Plan to ensure AB 747 (Levine) requirements are integrated into the Local Hazard Mitigation Plan. | (New) Policy S 1.16 Evacuation Planning. <u>Cooperate with neighboring jurisdictions and public protection agencies to delineate evacuation routes and locations, identifying their capacity, safety, and viability under different hazard scenarios, as well as emergency vehicle routes for disaster response, and where possible, alternate routes where congestion or road failure could occur. Update as new information and technologies become available.</u> |
| 26 | New Action | CAL FIRE | Add an action to assess future emergency service needs. | (New) Action S 1.28 Future Emergency Needs. <u>Assess future emergency service needs during each update to the Safety Element.</u> |

Potential New PSF Action

- » Action PSF 5.12 Progress Tracking.
- » Develop and maintain communication tools, such as a dashboard or heat map, to communicate information and updates related to capitol improvements and other facility and infrastructure projects to promote community awareness.