

	First Name	Last Name	Registered Voter in City of San Mateo	700 Form	District
1	Christopher P.	Conway	Yes	Yes	1
2	John	Ebnetter	Yes	Yes	2
3	Mason	Fong	Yes	Yes	1
*4	Maureen	Freschet	Yes	Yes	3
5	Richard W.	Hedges	Yes	Yes	4
6	Max	Mautner	Yes	Yes	1
7	Pablo B.	Quintanilla	Yes	Yes	3
8	Michael Denny	Ragan	Yes	Yes	5
9	Clifford Stampfer	Robbins	Yes	Yes	1

No applications received were disqualified.

\*Applicant has withdrawn

My name is Christopher P Conway. Most people call me Chris.

'22DEC 7 9:16AM

I am interested in serving on the San Mateo City Council because I have been a resident of San Mateo my entire life. I attended both St. Gregory's (1978) and Serra High School (1982).

My desire to serve is based on my love for this city, my experience as a longtime resident and the knowledge of the true history of San Mateo.

I bring with me my decades of professional experience in finance, banking, real estate and most importantly lending – I can read financial statements.

My grandfather's company of Conway and Culligan built more Single-Family homes in the city of San Mateo than any other housing developer including Bohannon, LC Smith or Axel Johnson.

The affordable single-family home communities zoned R1 that he built in San Mateo include but not limited to San Mateo Village, Fiesta Gardens, Sunnybrae, College Park, Hayward Park, Elmwood and the Polo Club Subdivision – the development right next door to City Hall in San Mateo.

His company also built the commercial and multi-family properties on 37<sup>th</sup> Avenue. Their office was headquartered at the corner of 37<sup>th</sup> Avenue and El Camino.

My uncle John Conway built one of the tallest commercial buildings at the time in 1963 which he called the Hillsdale Executive Center located at 2555 Flores, in San Mateo.

I discuss this to show the history my family has had in San Mateo development of commercial, multi-family and single-family properties throughout the city of San Mateo.

I delivered the San Mateo Times in the 1970's to City Hall on my bicycle.

I have a deep, rich connection to San Mateo and as a longtime resident, I believe I can bring a balance to the council and a unique point of view that can't be duplicated by any other candidate.

As the state becomes more punitive on housing policy to our cities, I think it is important to have a fighter in City Hall to push back against attacks on our single-family neighborhoods. That includes the preservation of the R1 neighborhoods my grandfather built in 1930's, 40's and 50's in the city of San Mateo.

Bringing in a conservative, slow growth voice like mine would be critical on a temporary basis. While we would be responsible ultimately for General Plan and the Housing Element, I think my voice would be needed in order to preserve the character, charm and uniqueness of San Mateo.

I have been part of San Mateo since the day I was born, I have seen the growth from a small bedroom community to a flourishing economic powerhouse.

The city's Housing Element and General Plan are the two main issues facing the city council in the very near future. With my family history and my long professional career, I believe I am the perfect candidate to jump in and make a difference for the next two years for the city of San Mateo.

To me, it is about the character of San Mateo and I believe the future of San Mateo should be decided by San Mateans, not bureaucrats in Sacramento and certainly not special interest groups funded by developers.

I am a Native Son whose family literally built much of the single-family housing stock in San Mateo which I believe affords me a unique perspective on local housing policy.

I do not believe that any other candidate looking for this position has the half century of experiences I do in San Mateo.

I have been actively participating in and have involved myself in the business of the City Hall for the past 20 years. I have written many articles and letters to the San Mateo Daily Journal for over a decade and follow the proceedings at 20<sup>th</sup> Avenue very closely which can be corroborated by existing city council members.

I have been a San Mateo Elk since 1987 and continue to volunteer for the Catholic Church whenever I can.

I am not part of any political organization; I am not affiliated with any non-profit nor do I represent any unions or special interests. I have worked in the private sector all my life and have never held a government job. I did referee girls' basketball in high school and was paid by the San Mateo School District. Full disclosure.

I am 100% San Mateo; I am the bi-product of decades growing up and being educated in San Mateo. I feel I can do a great job for the city of San Mateo over the next two years. Then that's it, I do not have any further political aspirations after that. Then, in 2024, it is up to the voters of District 4 to decide.

I would consider this a temporary position and represent the entirety of San Mateo as the last vestiges of our at-large election system prior to being sued to go to district elections recently.

My background is in finance, development, and real estate – three items that are going to be hugely important over the next two years for the council to consider. Three things I am knowledgeable on with the ability to plug right in on day 1 of the job.

I am available for any questions. Morning, Noon or Night.

Thank you for your consideration.

Christopher P. Conway

[REDACTED]

[REDACTED]

[REDACTED]



**City of San Mateo**  
**Application for Appointment to City Council Vacancy**  
**Term ends December 2, 2024**

*Application Due by 5:00 p.m. on December 7, 2022*

Date and time Received:

12/7/22 9:16 am

Voter Registration ☒

700 Form received:

Yes

Full Name Christopher P. Conway (Chris)

Home Address: [REDACTED]

Home Phone: [REDACTED]

Cell Phone: same

Email: [REDACTED]

Occupation: Mortgage Broker

Which District do you reside in? 1

List a name of a person and contact information who can verify your occupation:

Charlotte Conway - Mother

How long have you resided in San Mateo? 59 years

List the name of a person with contact information who can verify your domicile:

Ting Conway -wife

Education (optional: attach resume)

St. Gregorys Elementary - 1978

Serra High School - 1982

San Diego State University - BS- Business Administration (Finance)

Golden Gate University- took courses for my MBA, did not finish

Work History and Experience (optional: attach resume)

Franklin Funds - 1987-1989 - San Mateo

Bank of America - 1989-1992 - San Francisco

Chase Manhattan - 1992-1993 - Burlingame

Sunrise Mortgage - 1993 - 2008 - San Mateo

Guarantee Mortgage - 2008-2012 - San Mateo

Resource Mortgage - 2012-2018 - Burlingame

California Real Estate Loans - 2018-present - San Mateo

Public Offices Held (Appointed or Elected) (optional: attach resume)

I have never held Public Office. I will not be seeking public office after 2024.



**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

Personal Statement Supplemental

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

Experience, demonstrated civic leadership, and understanding of the issues Supplemental

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [polds@cityofsanmateo.org](mailto:polds@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.

12.6.2022  
Date

1. **Why are you interested in serving on the San Mateo City Council?** *I am interested in serving on the San Mateo City Council because I have been a resident of San Mateo my entire life. I attended both St. Gregory's (1978) and Serra High School (1982). The next two years are critical for the city of San Mateo and I believe I would be a great placeholder for the residents of San Mateo until the voters in District 4 are able to select their choice in 2024.*
2. **How much time would you be able to commit to serving on committees outside regular Council business?** *I would be able to give this position 100% of my time over the next 2 years.*
3. **What skills do you possess which qualify you to fill this office?** *I have a deep, rich connection to San Mateo. and as a Conservative Republican, I believe I can bring a balance to the council and a unique point of view that can't be duplicated by any other candidate. I bring with me my decades of professional experience in finance, banking, real estate and most importantly lending -- I can read financial statements.*
4. **Please discuss your experiences with civic leadership and community engagement in San Mateo?** *I have followed local politics and City Hall since Claire Mack was mayor. I am fully aware of on how the council operates and have written many articles and letters to the San Mateo Daily Journal which will show my position on issues and show how long I have participated in San Mateo politics.*
5. **Describe your experience working within a group, receiving information, and arriving at consensus in decision making?** *My 35 year in career in finance required me to work as a team with my staff and lenders every minute of every day. Information is the name of mortgage business; how to send, receive and disseminate information quickly are critical skills in my profession.*
6. **What do you see as the City's top 3 challenges and how would you tackle them?** *The city's Housing Element and General Plan are the two main issues facing the city council in the very near future. With my family history and my long professional career, I believe I am the perfect candidate to jump in and make a difference for the next two years for the city of San Mateo. The 3<sup>rd</sup> issue I would want to tackle in the very short time I would be serving would be Crime. Safety of our residents is very important to me and making sure the city does everything it can to make that happen I am supportive of.*

**STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE  
A PUBLIC DOCUMENT**

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST)	(FIRST)	(MIDDLE)
Conway	Christopher	Phillip

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)  
City of San Mateo

Division, Board, Department, District, if applicable

Your Position

City Council

City Council Applicant

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_ Position: \_\_\_\_\_

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County \_\_\_\_\_

☐ County of \_\_\_\_\_

☐ City of \_\_\_\_\_

☐ Other \_\_\_\_\_

**3. Type of Statement (Check at least one box)**

☐ Annual: The period covered is January 1, 2021, through  
December 31, 2021.

☐ Leaving Office: Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_  
(Check one circle.)

-or-

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
December 31, 2021.

☐ The period covered is January 1, 2021, through the date of  
leaving office.

-or-

☐ Assuming Office: Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_

☐ The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
the date of leaving office.

☐ Candidate: Date of Election \_\_\_\_\_ and office sought, if different than Part 1: \_\_\_\_\_

**4. Schedule Summary (must complete) ► Total number of pages including this cover page: 3**

**Schedules attached**

☐ Schedule A-1 - Investments - schedule attached

☒ Schedule C - Income, Loans, & Business Positions - schedule attached

☐ Schedule A-2 - Investments - schedule attached

☐ Schedule D - Income - Gifts - schedule attached

☒ Schedule B - Real Property - schedule attached

☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS	STREET	CITY	STATE	ZIP CODE
(Business or Agency Address Recommended - Public Document)				

DAYTIME TELEPHONE NUMBER	EMAIL ADDRESS
--------------------------	---------------

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 12.06.2022  
(month, day, year)

Signature

Print

Clear



**SCHEDULE C**  
**Income, Loans, & Business**  
**Positions**  
(Other than Gifts and Travel Payments)

<b>CALIFORNIA FORM 700</b> FAIR POLITICAL PRACTICES COMMISSION
Name <u>Christopher P. Conway</u>

1. INCOME RECEIVED	1. INCOME RECEIVED
NAME OF SOURCE OF INCOME <u>California Real Estate Loans</u>	NAME OF SOURCE OF INCOME _____
ADDRESS (Business Address Acceptable) <u>600 No. San Mateo Drive, San Mateo</u>	ADDRESS (Business Address Acceptable) _____
BUSINESS ACTIVITY, IF ANY, OF SOURCE <u>Mortgage Lending</u>	BUSINESS ACTIVITY, IF ANY, OF SOURCE _____
YOUR BUSINESS POSITION <u>Licensed Loan Agent (DRE/NMLS)</u>	YOUR BUSINESS POSITION _____
GROSS INCOME RECEIVED <input type="checkbox"/> No Income - Business Position Only <input type="checkbox"/> \$500 - \$1,000 <input type="checkbox"/> \$1,001 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input checked="" type="checkbox"/> OVER \$100,000	GROSS INCOME RECEIVED <input type="checkbox"/> No Income - Business Position Only <input type="checkbox"/> \$500 - \$1,000 <input type="checkbox"/> \$1,001 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> OVER \$100,000
CONSIDERATION FOR WHICH INCOME WAS RECEIVED <input type="checkbox"/> Salary <input type="checkbox"/> Spouse's or registered domestic partner's income (For self-employed use Schedule A-2.) <input type="checkbox"/> Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.) <input type="checkbox"/> Sale of _____ (Real property, car, boat, etc.) <input type="checkbox"/> Loan repayment <input type="checkbox"/> Commission or <input type="checkbox"/> Rental Income, list each source of \$10,000 or more _____ (Describe) <input type="checkbox"/> Other _____ (Describe)	CONSIDERATION FOR WHICH INCOME WAS RECEIVED <input type="checkbox"/> Salary <input type="checkbox"/> Spouse's or registered domestic partner's income (For self-employed use Schedule A-2.) <input type="checkbox"/> Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.) <input type="checkbox"/> Sale of _____ (Real property, car, boat, etc.) <input type="checkbox"/> Loan repayment <input type="checkbox"/> Commission or <input type="checkbox"/> Rental Income, list each source of \$10,000 or more _____ (Describe) <input type="checkbox"/> Other _____ (Describe)

**2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD**

\* You are not required to report loans from a commercial lending institution, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER* _____ ADDRESS (Business Address Acceptable) _____ BUSINESS ACTIVITY, IF ANY, OF LENDER _____ HIGHEST BALANCE DURING REPORTING PERIOD <input type="checkbox"/> \$500 - \$1,000 <input type="checkbox"/> \$1,001 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> OVER \$100,000	INTEREST RATE _____% <input type="checkbox"/> None SECURITY FOR LOAN <input type="checkbox"/> None <input type="checkbox"/> Personal residence <input type="checkbox"/> Real Property _____ Street address _____ City <input type="checkbox"/> Guarantor _____ <input type="checkbox"/> Other _____ (Describe)
---	--

Comments: I have no ownership in the business

Print

Clear

**SCHEDULE B**  
**Interests in Real Property**  
(Including Rental Income)

CALIFORNIA FORM **700**  
FAIR POLITICAL PRACTICES COMMISSION

Name

*Christophe P. Conway*

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

039.022.030

CITY

San Mateo

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☒ Over \$1,000,000

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

NATURE OF INTEREST

☒ Ownership/Deed of Trust      ☐ Easement

☐ Leasehold

Yrs. remaining

☐

Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

- ☐ \$0 - \$499      ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000      ☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

CITY

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

NATURE OF INTEREST

☐ Ownership/Deed of Trust      ☐ Easement

☐ Leasehold

Yrs. remaining

☐

Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

- ☐ \$0 - \$499      ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000      ☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

\* You are not required to report loans from a commercial lending institution made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER\*

Free and Clear

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

\_\_\_\_\_%      ☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000      ☐ OVER \$100,000  
☐ Guarantor, if applicable

NAME OF LENDER\*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

\_\_\_\_\_%      ☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000      ☐ OVER \$100,000  
☐ Guarantor, if applicable

Comments:

Print

Clear



**City of San Mateo**  
**Application for Appointment to City Council Vacancy**  
**Term ends December 2, 2024**

*Application Due by 5:00 p.m. on December 7, 2022*

Date and time Received:	<u>12/7/22 1:47 pm</u>
Voter Registration	<u>X</u>
700 Form received:	<u>Yes</u>

Full Name John Ebnetter

Home Address: [REDACTED]

Home Phone: \_\_\_\_\_

Cell Phone: [REDACTED]

Email: [REDACTED]

Occupation: retired

Which District do you reside in? 2

List a name of a person and contact information who can verify your occupation:

Teresa Gebler [REDACTED]

How long have you resided in San Mateo? 23

List the name of a person with contact information who can verify your domicile:

Teresa Gebler [REDACTED]

Education (optional: attach resume)  
some colleges

Work History and Experience (optional: attach resume)  
45 years in the construction industry

Public Offices Held (Appointed or Elected) (optional: attach resume)  
Sustainable Commission and Planning Commission



**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

**Personal Statement Supplemental**

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

**Experience, demonstrated civic leadership, and understanding of the issues Supplemental**

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [polds@cityofsanmateo.org](mailto:polds@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.



Signature

12/7/22

Date

1. Why would you be interested in serving on the San Mateo City Council?

To further justice and equality throughout our city and promote the appropriate policies to achieve those goals. As I have consistently done as a planning commissioner I would base my decisions, as the planning commission handbook requires, on what would be best for all of San Mateo, not just special interest groups.

The environmental challenges we face as a city are quite daunting and to be a part of a group that could put together sustainable policies, infrastructure and resilient programs would be very exciting. To champion those goals would be of great interest to me as a council member.

2. How much time would you be able to commit to serving on committees outside of regular Council business?

Ten to twenty hours a week determined by the issues at hand that need to be addressed and the urgency of time constraints.

3. What skills do you possess which qualify you to fill this office?

I am a good listener, have an open mind and am willing to make decisions that are best for the community yet may initially reflect poorly on me. I am not nor have ever been beholden to any campaign contributors or special interest groups.

4. Please discuss your experience with civic leadership and community engagement in San Mateo.

I have been in leadership roles, while serving on both the Sustainability Commission and the Planning Commission, for the last eight years. My experience has been one of learning both procedurally and policy wise. Interacting with the public and understanding their viewpoints has taught me a tremendous amount of the importance of public engagement in the decision-making process.

5. Describe your experience working in a group, receiving information, and arriving at a consensus in decision making.

My 45 years of construction management taught me how to work as not only a team leader yet to facilitate thought inducing dialogue to come to a consensus on difficult issues. I have been able to lean on that skillset to listen to conflicting opinions, keep an open mind for the best outcome and convey it in a manner that the whole group feels acknowledged and included.

6. What do you see as the City's top 3 challenges and how would you tackle them?



1. Climate disruption. Every public safety building, the new sewage plant, large swaths of the city from the bay to the El Camino, major highways and our power grid are in extremely high risk hazardous areas. We need to take inventory of our most important facilities, acknowledge the possibility of displacement for neighborhoods and have plans in place for redundant power sources to make us a more resilient city.

The first thing I would do is aggressively educate the public to the dangers we face, set priorities to address the most pressing ones and apply for grants to the state and federal agencies to be matched with local funding sources.

2. Housing and transportation. These two issues can and both can be solved which in turn will help us reduce our GHG emissions. The city went through a downtown specific plan recently and its key finding was that to be financially viable 20,000 people needed to live downtown. With a combination of TOD along the rail corridor line, increasing the number of residences in downtown and along the El Camino Real coupled with a highly efficient Accessory Dwelling Unit program we can address our housing needs. Locating most of the new housing in the above-mentioned areas of the city would remove some of the pressure on the existing neighborhoods of going through radical changes yet still being able to help reduce the overall housing crisis through the ADU program.

Concentrating housing in high density, walkable areas with services and jobs is how cities have been developed for centuries. With the advent of the automobile suburbs were developed and that substantially changed the way societies functioned. We are in a time that is demanding us to again change how we live our daily lives. It is time to meld the suburbs with metropolitan features to form a new way of using our resources and planning.

To expand housing downtown will be a boom to the small business through not only more shoppers yet also in attracting and keeping the work force it cannot get today because of the lack of affordable housing. Affordable housing works as an economic engine and will also reduce GHG by reducing long distance commutes for low paying jobs. The expansion of office buildings in recent years has turned us into an employment center and now supplying housing for those high paid workers and the low wage workers who come to serve them is an urgent issue.

Another component of the housing issue is the rapidly changing demographics of our region. We have an aging population with its own special needs in housing. Housing near services is attractive to both the millennials and aging baby boomers. What we are building today for the work force has a strong possibility of being occupied by retired folks who will then need to sell their single-family homes. Building enough walkable neighborhoods and keeping our economy strong enough to make the single-family homes an option for as many workers to purchase will be highly important as we move forward.

To me one of the most effective and cost-efficient programs is the ADU model. A good program will make the permit process steam lined and simple to understand, all utility hook ups to be reduced in cost from their exorbitant high fees and school impact and city fees reduced substantially. If the city were to be part of a Public Bank funding could also be made available at a reduced rate to property owners.

Taller denser housing near transit and amenities, a strong ADU program, a vibrant downtown all with less use of vehicles will lead to reduced traffic and healthier lifestyle.

**STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE  
A PUBLIC DOCUMENT**

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
**Ebnetter John Thomas**

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

**City of San Mateo**

Division, Board, Department, District, if applicable

**Planning Commissioner**

Your Position

**Vice Chair**

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_ Position: \_\_\_\_\_

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County \_\_\_\_\_

☐ County of **San Mateo**

☒ City of **San Mateo**

☐ Other \_\_\_\_\_

**3. Type of Statement (Check at least one box)**

☒ **Annual:** The period covered is January 1, 2021, through  
December 31, 2021.

☐ **Leaving Office:** Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_\_  
(Check one circle.)

-or-

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_\_, through  
December 31, 2021.

☐ The period covered is January 1, 2021, through the date of  
leaving office.

-or-

☐ **Assuming Office:** Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_

☐ The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_\_, through  
the date of leaving office.

☐ **Candidate:** Date of Election \_\_\_\_\_ and office sought, if different than Part 1: \_\_\_\_\_

**4. Schedule Summary (must complete) ► Total number of pages including this cover page: 3**

**Schedules attached**

☒ **Schedule A-1 - Investments** – schedule attached

☒ **Schedule C - Income, Loans, & Business Positions** – schedule attached

☐ **Schedule A-2 - Investments** – schedule attached

☐ **Schedule D - Income – Gifts** – schedule attached

☐ **Schedule B - Real Property** – schedule attached

☐ **Schedule E - Income – Gifts – Travel Payments** – schedule attached

-or- ☐ **None - No reportable interests on any schedule**

**5. Verification**

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

**330 W 20th Avenue**

**San Mateo**

**CA**

**94403**

DAYTIME TELEPHONE NUMBER

( )

EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed **12/7/2022**  
(month, day, year)

Signature \_\_\_\_\_  
(File the originally signed paper statement with your filing official.)

**Print**

**Clear**

# SCHEDULE A-1

## Investments

Stocks, Bonds, and Other Interests  
(Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

CALIFORNIA FORM 700

FAIR POLITICAL PRACTICES COMMISSION

Name

NAME OF BUSINESS ENTITY  
Swinerton Builders

GENERAL DESCRIPTION OF THIS BUSINESS  
Contractor

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☒ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
                                  ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21           /        / 21  
 ACQUIRED                      DISPOSED

NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
                                  ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21           /        / 21  
 ACQUIRED                      DISPOSED

NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
                                  ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21           /        / 21  
 ACQUIRED                      DISPOSED

NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
                                  ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21           /        / 21  
 ACQUIRED                      DISPOSED

NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
                                  ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21           /        / 21  
 ACQUIRED                      DISPOSED

NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
                                  ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21           /        / 21  
 ACQUIRED                      DISPOSED

Comments: \_\_\_\_\_

Print

Clear



**SCHEDULE A-2**  
**Investments, Income, and Assets**  
**of Business Entities/Trusts**  
(Ownership Interest is 10% or Greater)

<b>CALIFORNIA FORM 700</b> FAIR POLITICAL PRACTICES COMMISSION Name _____
---

<b>▶ 1. BUSINESS ENTITY OR TRUST</b>	
Swinerton Builders	
Name _____	
260 Townsend St. SF CA	
Address (Business Address Acceptable)	
Check one	
<input type="checkbox"/> Trust, go to 2	<input type="checkbox"/> Business Entity, complete the box, then go to 2
<b>GENERAL DESCRIPTION OF THIS BUSINESS</b>	
FAIR MARKET VALUE	IF APPLICABLE, LIST DATE:
<input type="checkbox"/> \$0 - \$1,999	_____/_____/21
<input type="checkbox"/> \$2,000 - \$10,000	_____/_____/21
<input type="checkbox"/> \$10,001 - \$100,000	ACQUIRED DISPOSED
<input type="checkbox"/> \$100,001 - \$1,000,000	
<input type="checkbox"/> Over \$1,000,000	
NATURE OF INVESTMENT	
<input type="checkbox"/> Partnership	<input type="checkbox"/> Sole Proprietorship
<input type="checkbox"/> Other _____	
YOUR BUSINESS POSITION _____	

<b>▶ 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)</b>	
<input type="checkbox"/> \$0 - \$499	<input checked="" type="checkbox"/> \$10,001 - \$100,000
<input type="checkbox"/> \$500 - \$1,000	<input type="checkbox"/> OVER \$100,000
<input type="checkbox"/> \$1,001 - \$10,000	

<b>▶ 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)</b>	
<input type="checkbox"/> None or <input type="checkbox"/> Names listed below	

<b>▶ 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST</b>	
Check one box:	
<input type="checkbox"/> INVESTMENT	<input type="checkbox"/> REAL PROPERTY
Name of Business Entity, if Investment, or Assessor's Parcel Number or Street Address of Real Property _____	
Description of Business Activity or City or Other Precise Location of Real Property _____	
FAIR MARKET VALUE	IF APPLICABLE, LIST DATE:
<input type="checkbox"/> \$2,000 - \$10,000	_____/_____/21
<input type="checkbox"/> \$10,001 - \$100,000	_____/_____/21
<input type="checkbox"/> \$100,001 - \$1,000,000	ACQUIRED DISPOSED
<input type="checkbox"/> Over \$1,000,000	
NATURE OF INTEREST	
<input type="checkbox"/> Property Ownership/Deed of Trust	<input type="checkbox"/> Stock
<input type="checkbox"/> Partnership	
<input type="checkbox"/> Leasehold _____	<input type="checkbox"/> Other _____
Yrs. remaining	
<input type="checkbox"/> Check box if additional schedules reporting investments or real property are attached	

<b>▶ 1. BUSINESS ENTITY OR TRUST</b>	
Name _____	
Address (Business Address Acceptable) _____	
Check one	
<input type="checkbox"/> Trust, go to 2	<input type="checkbox"/> Business Entity, complete the box, then go to 2
<b>GENERAL DESCRIPTION OF THIS BUSINESS</b>	
FAIR MARKET VALUE	IF APPLICABLE, LIST DATE:
<input type="checkbox"/> \$0 - \$1,999	_____/_____/21
<input type="checkbox"/> \$2,000 - \$10,000	_____/_____/21
<input type="checkbox"/> \$10,001 - \$100,000	ACQUIRED DISPOSED
<input type="checkbox"/> \$100,001 - \$1,000,000	
<input type="checkbox"/> Over \$1,000,000	
NATURE OF INVESTMENT	
<input type="checkbox"/> Partnership	<input type="checkbox"/> Sole Proprietorship
<input type="checkbox"/> Other _____	
YOUR BUSINESS POSITION _____	

<b>▶ 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)</b>	
<input type="checkbox"/> \$0 - \$499	<input type="checkbox"/> \$10,001 - \$100,000
<input type="checkbox"/> \$500 - \$1,000	<input type="checkbox"/> OVER \$100,000
<input type="checkbox"/> \$1,001 - \$10,000	

<b>▶ 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)</b>	
<input type="checkbox"/> None or <input type="checkbox"/> Names listed below	

<b>▶ 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST</b>	
Check one box:	
<input type="checkbox"/> INVESTMENT	<input type="checkbox"/> REAL PROPERTY
Name of Business Entity, if Investment, or Assessor's Parcel Number or Street Address of Real Property _____	
Description of Business Activity or City or Other Precise Location of Real Property _____	
FAIR MARKET VALUE	IF APPLICABLE, LIST DATE:
<input type="checkbox"/> \$2,000 - \$10,000	_____/_____/21
<input type="checkbox"/> \$10,001 - \$100,000	_____/_____/21
<input type="checkbox"/> \$100,001 - \$1,000,000	ACQUIRED DISPOSED
<input type="checkbox"/> Over \$1,000,000	
NATURE OF INTEREST	
<input type="checkbox"/> Property Ownership/Deed of Trust	<input type="checkbox"/> Stock
<input type="checkbox"/> Partnership	
<input type="checkbox"/> Leasehold _____	<input type="checkbox"/> Other _____
Yrs. remaining	
<input type="checkbox"/> Check box if additional schedules reporting investments or real property are attached	

Comments: \_\_\_\_\_

Print

Clear



**City of San Mateo**  
**Application for Appointment to City Council Vacancy**  
**Term ends December 2, 2024**

*Application Due by 5:00 p.m. on December 7, 2022*

Date and time Received:  
12/7/2022 3:53 pm

Voter Registration X

700 Form received:

Yes

Full Name Mason Raymond Fong

Home Address: [REDACTED]

Home Phone: [REDACTED] Cell Phone: 408-707-7937

Email: [REDACTED]

Occupation: Government Affairs Strategist Which District do you reside in? 1

List a name of a person and contact information who can verify your occupation:

Tim Shriver - [REDACTED]

How long have you resided in San Mateo? 20 Years

List the name of a person with contact information who can verify your domicile:

Vivian Trinh - [REDACTED]

**Education (optional: attach resume)**

B.A. Urban Studies & Planning, Minor in Political Science - UC San Diego  
De Anza College  
San Mateo High School  
Borel Middle School  
San Mateo Park Elementary School

**Work History and Experience (optional: attach resume)**

- Government Affairs Strategist, Peregrine Technologies (Current)
- NorCal Deputy Director of External Affairs, Office of Governor Gavin Newsom
- Legislative Director, Office of Councilmember Matt Mahan
- Director of Public Policy Communications, San Jose Chamber of Commerce
- Housing & Transportation Policy Aide, Office of Vice Mayor Chappie Jones
- Senior Congressional Aide, Office of Congressman Ro Khanna
- Congressional Aide & Field Representative, Office of Congressman Mike Honda

**Public Offices Held (Appointed or Elected) (optional: attach resume)**

- Sunnyvale City Council
- Chair, Sunnyvale City Council Subcommittee on Community Event and Neighborhood Grant Distributions
- Boardmember, Valley Transportation Authority (VTA) Policy Advisory Committee
- Chair, Sunnyvale Board of Library Trustees

**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

Personal Statement Supplemental

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

Experience, demonstrated civic leadership, and understanding of the issues Supplemental

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [pcoids@cityofsanmateo.org](mailto:pcoids@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

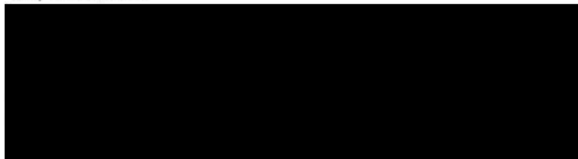
Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.



12/7/22

Date



## **Mason Fong Supplemental**

### **Personal Statement Supplemental**

#### ***1. Why are you interested in serving on the San Mateo City Council?***

As a third generation San Mateo resident and homegrown product who attended K-12 in the City of San Mateo, I want to give back to the community that made me who I am today.

A few of the fond memories I have of my time in San Mateo include:

- Trick or Treating on Halloween all throughout San Mateo
- Selling Gift Wrap Paper while at San Mateo Park Elementary School to fundraise
- Commuting via SamTrans to Borel Middle School
- Acting in School Plays at Borel Middle School and celebrating at the old Fridays Restaurant
- Losing every Little Big Game while attending San Mateo High School but still enjoying the school pride
- Playing pool at the Great Entertainer and paying \$5 a day to bowl at Bel Mateo Bowl
- Wrestling Varsity my Freshman Year and placing First as an undefeated team in our division at San Mateo High School
- Wrestling at both San Mateo High School my Freshman and Sophomore year and at Aragon High School my Junior and Senior year
- Working at my Uncle's shop, Works of Wicker, on El Camino Real in San Mateo
- Walking my dog around Central Park and letting him play at the local dog park

These memories are the things I want to preserve for current generations of San Mateo residents and businesses, which relate to quality of life issues, public safety, access to a sustainable future and more.

If appointed and provided the privilege and honor to serve, I would work closely with every Councilmember, City Staff, and the community to ensure the Strategic Priorities of the City are achieved.

I also want to make my family proud who has served in various civic leadership capacities in San Mateo and across the Bay Area. My mother and father were honored by the Organization of Chinese Americans (OCA) San Mateo Chapter as the Community Leaders of the Year in 2018. My mother also worked with the late Congressman Tom Lantos and former Congresswoman Jackie Speier to secure funding



to preserve the Alien Files at the National Archives, immigration records that trace the history of the travel of immigrants to the US including San Mateo families that would have otherwise been lost forever. My mother's cousin, Melodie Lew who is a current San Mateo resident, has also served as a Trustee on the San Mateo/Foster City School Board. My other mother's cousin, Ginger Lew, grew up in San Mateo and has served under several Presidents, most recently as former Senior Counsel to President Obama's White House National Economic Council. This strong legacy of San Mateo activists and civic leaders drives me to give back to my community as an appointed Councilmember.

**I also declare here in writing that I would not seek re-election in 2024 when this appointed term expires.**

***2. How much time would you be able to commit to serve on committees outside regular Council business?***

I would be willing and able to serve on any committee, attend all community events and outreach meetings, as well as host my own town halls and community outreach events to ensure the community is heard and their priorities translated into action.

**Experience, Demonstrated Civic Leadership, and Understanding of the Issues Supplemental**

***3. What skills do you possess which qualify you to fill this office?***

I know I can hit the ground running on day 1 and contribute not only to the public policy decisions that will face the City Council in the next two years, but also by enhancing community engagement, building public trust in City governance, and bridging political divisions within the community.

I have worked at all three levels of governance (Federal, State, and Local) for two members of Congress, two San Jose City Councilmembers, and for CA Governor Gavin Newsom. This provides me with insight on how to accomplish the goals of the City when jurisdiction may be out of our hands.

As a former Sunnyvale City Councilmember, I have experience in all duties and responsibilities of a Councilmember. A few of the examples below exemplify the skills that I have to execute these responsibilities with integrity:

- Engaging the Community and Ensuring their voice is heard

- On every Council item I voted on, I would ask local community groups and thought experts their opinion on the proposed city staff recommendation which would help guide my vote
  - I also engaged City Commissioners to understand their recommendations and proposals of new studies
  - I also notified relevant stakeholder groups of upcoming hearings to ensure their public comments were heard at hearings, regardless if I agreed with them or not on the matter at hand
- Managing a Budget during tough economic times
  - Managed a budget of nearly \$600 million for multiple fiscal cycles and made tough decisions during the COVID-19 pandemic that prevented all layoffs of current employees
- Holding Developers Accountable and Negotiating Community Benefits through Development Agreements
  - Lead the charge to hold developers accountable and ask for more from the developers of Sunnyvale's new downtown project, Cityline, where I was able to secure free transit passes for low-income residents of affordable housing and a ten year agreement concession from the developer to host a free community room to be rented out by the City's local nonprofits and community partners to host meetings and events in the heart of the City
- Creating Open Space and Addressing Equity
  - Negotiated a joint budget motion to pass the creation of a new park in the City and the creation of an Office of Access, Equity and Diversity in the City
- Sponsoring new Programs and Using Technology to Solve City Problems
  - After multiple tries, got funding through the budget to study the establishment of a formal Smart Cities Strategy to not only evaluate new opportunities to invest in low-cost and high-ROI technologies to serve the community, but also establish the City as a thought leader in the space helping to qualify the City for new funding opportunities to subsidize the procurement of these technologies through grants and donations from non-profits
- Serving on Internal and External Intergovernmental Committees
  - As Chair of the City's Grants Committee, saw the execution of multiple funding rounds to local neighborhood associations and nonprofits and increased the funding amount for these groups
  - As a Board Member on the VTA Policy Advisory Committee, made multiple successful motions to amend the direction of the Committee to

keep the community in mind when making decisions that impact traffic flow and access to public transit

- Working with Elected Officials and Stakeholders across different jurisdictions and levels of governance
  - Advocating as a Councilmember to local elected officials including County Supervisors, State Senators and Assemblymembers and US Congressmembers and Senators to keep local control and pass funding directly to Cities rather than through other agencies like the State or County so that the residents can directly realize the benefits of new laws, funding sources and programs
  - Partnering with these elected officials through Town Halls and community forums to ensure the community's priorities are translated into action that shape city laws and programs.

***4. Please discuss your experiences with civic leadership and community engagement in San Mateo.***

I currently am a member of the San Mateo Chamber of Commerce and serve as a member on the Committee's Policy Committee.

I have also worked with the Organization of Chinese Americans (OCA) San Mateo Chapter as well as the Asian Pacific-American Leadership Institute to increase civic engagement through voter registration, workshops on running for office and serving on city commissions, and more.

***5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.***

I am a team player and always professionally respect every opinion regardless whether I ultimately agree or disagree with the idea being discussed. At the end of the day, we are all public servants who want to do right by the community, even though we may disagree on what right looks like and how to accomplish the goal in mind.

As a former Councilmember, I have actively amended my own motions to incorporate feedback and desires from my colleagues that have ultimately increased the votes in support of a motion towards a unanimous decision, even when I did not fully agree that the resulting motion was the best decision. In these instances, I have often tried to get the motion correct on the first try through a Council discussion of a potential motion that incorporates the feedback and desires of my colleagues during the question and discussion period of a hearing of an agenda item.

I have also done my homework prior to hearings and asked questions of staff prior to a meeting as to get the data needed for the entire Council to make the most informed decision possible, regardless if I agree with the outcome or not. Oftentimes, these questions were transparent to the rest of my colleagues through notes that city staff would provide to each of us of the questions asked by all Councilmembers.

***6. What do you see as the City's top 3 challenges and how would you tackle them?***

COVID-19 Recovery and Quality of Life

We have to help San Mateo residents and businesses get back on their feet during these times of pandemic recovery hindered by sky high inflation. The inflation we have seen over the past year alone has drastically caused hardship to all San Mateans causing housing evictions which contribute to homelessness issues, our youth not getting the nutrition they deserve due to choices between rent and groceries, and more. The consequences of the pandemic also still need to be addressed such as the education gaps of our children resulting from learning loss, small businesses closures unable to pay back their PPP loans, and more.

One of the actions I would execute to address the quality of life and pandemic recovery priorities is to partner with my colleagues to ensure that the budget report for FY 22-23 includes a survey from the community of their priorities and the quality of life issues most affecting them. This data would help to inform how the Council amends the proposed budget and reallocates funding towards these priorities.

For example, if the community needs more rental assistance for low-income tenants, then the City could reallocate how it spends its HUD Home Grant dollars to reallocate funding temporarily towards Tenant Based Rental Assistance (TBRA). If the community wants to see more traffic enforcement officers as traffic picks up during the pandemic recovery with companies requiring return to in-person work, then the rehiring of frozen vacant positions could be prioritized towards traffic enforcement officers versus other units to ensure safe routes to school and 0 pedestrian and bicyclist fatalities and collisions.

As a former Councilmember, I have experienced acting on this priority first-hand by voting to uphold the State and County's temporary eviction moratoriums, sponsoring the Sunnyvale Cares program which provided grant funding to local small businesses struggling to keep their doors open, and more.

## Public Safety

We have to ensure public safety for our residents that supports our officers and also addresses the concerns from the community around transparency, accountability and responsible use of personal information.

As a City Councilmember, I would partner with the City Manager, Chief of Police and the Police Department to execute equitable community outreach to build trust in the community through our neighborhood associations and community groups.

I would also ensure through the budget process that the City Manager and Chief have all of the tools necessary to make the right decisions when it comes to policing, enforcing the law, assigning patrol beats and traffic enforcement officers throughout the City, partnering with the County Health Agency to serve our homeless community and more. An example of this would be investing in 21st Century tools that help to increase efficiency in the department that help to drive data-driven decision making processes. I would also look out for opportunities to secure community benefits that directly serve the Police Department when the City is able to negotiate a development agreement such as securing funding to help rebuild aged-out infrastructure. Technology could also improve the department's ability to analyze its data which helps to inform City Council and community reports as well as power public facing dashboards on crime statistics.

## Environment

We have to ensure that we move towards a net zero carbon future as set by the State's goals as well as to ensure a sustainable future for generations of San Mateans to come.

I would work with my colleagues to evaluate the effectiveness of the City's current Climate Action Plan and ensure that we comply with all State required mandates such as SB 1383. I would also work with City Staff to ensure we are applying to the right grants and securing the funding to accomplish this.

I would also advocate to our State and Federal elected officials on the priorities that serve us such as ensuring that Peninsula Clean Energy can continue to exist, thrive, and provide the lowest cost renewable energy source to our residents and community.



**STATEMENT OF ECONOMIC INTERESTS**  
**COVER PAGE**  
*A PUBLIC DOCUMENT*

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Fong Mason Raymond

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

Division, Board, Department, District, if applicable

Your Position

Council Applicant

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: City of San Mateo

Position: Council Applicant

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County

☐ County of

☒ City of San Mateo

☐ Other

**3. Type of Statement (Check at least one box)**

☒ Annual: The period covered is January 1, 2021, through  
December 31, 2021.

☐ Leaving Office: Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_  
(Check one circle.)

-or-

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
December 31, 2021.

☐ The period covered is January 1, 2021, through the date of  
leaving office.

-or-

☐ Assuming Office: Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_

☐ The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
the date of leaving office.

☐ Candidate: Date of Election \_\_\_\_ and office sought, if different than Part 1: \_\_\_\_

**4. Schedule Summary (must complete) ► Total number of pages including this cover page: \_\_\_\_**

**Schedules attached**

☒ Schedule A-1 - Investments - schedule attached

☐ Schedule C - Income, Loans, & Business Positions - schedule attached

☐ Schedule A-2 - Investments - schedule attached

☐ Schedule D - Income - Gifts - schedule attached

☐ Schedule B - Real Property - schedule attached

☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER

EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 12/7/22  
(month, day, year)

Signature

Print

Clear

# SCHEDULE A-1

## Investments

### Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

**CALIFORNIA FORM 700**  
FAIR POLITICAL PRACTICES COMMISSION

Name

► NAME OF BUSINESS ENTITY  
Tesla Inc.

GENERAL DESCRIPTION OF THIS BUSINESS  
Auto/Technology Company

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

► NAME OF BUSINESS ENTITY  
Amazon Inc

GENERAL DESCRIPTION OF THIS BUSINESS  
Technology Company

FAIR MARKET VALUE  
☒ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

► NAME OF BUSINESS ENTITY  
AMC Entertainment Holdings Inc

GENERAL DESCRIPTION OF THIS BUSINESS  
Theater Company

FAIR MARKET VALUE  
☒ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

Comments:

Print

Clear



**SCHEDULE A-2**  
**Investments, Income, and Assets**  
**of Business Entities/Trusts**  
(Ownership Interest is 10% or Greater)

<b>CALIFORNIA FORM 700</b> FAIR POLITICAL PRACTICES COMMISSION Name _____
---

**► 1. BUSINESS ENTITY OR TRUST**

Fong Duplex

Name

122 & 124 44th Ave, San Mateo, CA 94403

Address (Business Address Acceptable)

Check one

☐ Trust, go to 2    ☒ Business Entity, complete the box, then go to 2

**GENERAL DESCRIPTION OF THIS BUSINESS**

Real Estate

**FAIR MARKET VALUE**

- ☐ \$0 - \$1,999  
☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☒ Over \$1,000,000

**IF APPLICABLE, LIST DATE:**

    /    /21        /    /21  
ACQUIRED          DISPOSED

**NATURE OF INVESTMENT**

☒ Partnership    ☐ Sole Proprietorship    ☐ Other \_\_\_\_\_

YOUR BUSINESS POSITION Partner

**► 1. BUSINESS ENTITY OR TRUST**

Name

Address (Business Address Acceptable)

Check one

☐ Trust, go to 2    ☐ Business Entity, complete the box, then go to 2

**GENERAL DESCRIPTION OF THIS BUSINESS**

**FAIR MARKET VALUE**

- ☐ \$0 - \$1,999  
☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

**IF APPLICABLE, LIST DATE:**

    /    /21        /    /21  
ACQUIRED          DISPOSED

**NATURE OF INVESTMENT**

☐ Partnership    ☐ Sole Proprietorship    ☐ Other \_\_\_\_\_

YOUR BUSINESS POSITION \_\_\_\_\_

**► 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)**

- ☐ \$0 - \$499    ☐ \$10,001 - \$100,000  
☐ \$500 - \$1,000    ☐ OVER \$100,000  
☒ \$1,001 - \$10,000

**► 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)**

☐ None    or    ☒ Names listed below

Adam Freemer  
Katherine Alfaro  
Jon Ames

**► 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST**

Check one box:

☐ INVESTMENT    ☒ REAL PROPERTY

Fong Duplex

Name of Business Entity, if Investment, or  
Assessor's Parcel Number or Street Address of Real Property

122 & 124 44th Ave, San Mateo, CA 94403

Description of Business Activity or  
City or Other Precise Location of Real Property

**FAIR MARKET VALUE**

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☒ Over \$1,000,000

**IF APPLICABLE, LIST DATE:**

1/20/21        /    /21  
ACQUIRED          DISPOSED

**NATURE OF INTEREST**

☒ Property Ownership/Deed of Trust    ☐ Stock    ☐ Partnership

☐ Leasehold \_\_\_\_\_ Yrs. remaining    ☐ Other \_\_\_\_\_

☐ Check box if additional schedules reporting investments or real property are attached

**► 2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)**

- ☐ \$0 - \$499    ☐ \$10,001 - \$100,000  
☐ \$500 - \$1,000    ☐ OVER \$100,000  
☐ \$1,001 - \$10,000

**► 3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE (Attach a separate sheet if necessary.)**

☐ None    or    ☐ Names listed below

**► 4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST**

Check one box:

☐ INVESTMENT    ☐ REAL PROPERTY

Name of Business Entity, if Investment, or  
Assessor's Parcel Number or Street Address of Real Property

Description of Business Activity or  
City or Other Precise Location of Real Property

**FAIR MARKET VALUE**

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

**IF APPLICABLE, LIST DATE:**

    /    /21        /    /21  
ACQUIRED          DISPOSED

**NATURE OF INTEREST**

☐ Property Ownership/Deed of Trust    ☐ Stock    ☐ Partnership

☐ Leasehold \_\_\_\_\_ Yrs. remaining    ☐ Other \_\_\_\_\_

☐ Check box if additional schedules reporting investments or real property are attached

Comments: Duplex is a rental property

Print

Clear



**SCHEDULE B**  
**Interests in Real Property**  
(Including Rental Income)

**CALIFORNIA FORM 700**

FAIR POLITICAL PRACTICES COMMISSION

Name

► ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

122 & 124 44th Ave

CITY

San Mateo

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☒ Over \$1,000,000

IF APPLICABLE, LIST DATE:

1 / 20 / 21      / / 21  
ACQUIRED      DISPOSED

NATURE OF INTEREST

- ☒ Ownership/Deed of Trust      ☐ Easement  
☐ Leasehold      ☐ Other  
Yrs. remaining      Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

- ☐ \$0 - \$499      ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☒ \$10,001 - \$100,000      ☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

Adam Freemer  
Katherine Alfaro  
Jon Ames

► ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

CITY

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

IF APPLICABLE, LIST DATE:

/ / 21      / / 21  
ACQUIRED      DISPOSED

NATURE OF INTEREST

- ☐ Ownership/Deed of Trust      ☐ Easement  
☐ Leasehold      ☐ Other  
Yrs. remaining      Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

- ☐ \$0 - \$499      ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000      ☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

\* You are not required to report loans from a commercial lending institution made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER\*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE      TERM (Months/Years)

%      ☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000      ☐ OVER \$100,000

☐ Guarantor, if applicable

NAME OF LENDER\*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE      TERM (Months/Years)

%      ☐ None

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000      ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000      ☐ OVER \$100,000

☐ Guarantor, if applicable

Comments:

Print

Clear



**City of San Mateo**  
**Application for Appointment to City Council Vacancy**  
**Term ends December 2, 2024**

*Application Due by 5:00 p.m. on December 7, 2022*

Date and time Received:  
12/7/2022 3:11 pm

Voter Registration X

700 Form received:  
Yes

Full Name Maureen Freschet

Home Address: [REDACTED]

Home Phone: [REDACTED]

Cell Phone: [REDACTED]

Email: mfreschet@comcast.net

Occupation: Retired

Which District do you reside in? 3

List a name of a person and contact information who can verify your occupation:

Susan Manheimer, former Chief of Police, City of San Mateo, [REDACTED]

How long have you resided in San Mateo? October, 2022

List the name of a person with contact information who can verify your domicile:

Eric Rodriguez, former Councilmember, City of San Mateo, [REDACTED]

**Education (optional: attach resume)**

Notre Dame de Namur University, Belmont, CA  
Masters of Public Administration, 2007  
Bachelor of Science, Human Services Administration, Magna cum laude, 1998

**Honors:**

Dean's List, 1993 1998;  
Member, Delta Epsilon Sigma, National Scholastic Honor Society

**Work History and Experience (optional: attach resume)**

City of San Mateo Council Member, 2011 - 2019

Notre Dame de Namur University (NDNU) 1992 - 2015

Positions held in order most recent: Senior Director of Philanthropy; Executive Director Community, Corporate, Constituent and Foundations Relations; Director of Community Relations; Director of Conferences & Special Events; Executive Assistant to the President

**Public Offices Held (Appointed or Elected) (optional: attach resume)**

Council member, City of San Mateo, 2011 - 2019

Planning Commissioner, City of San Mateo, 2009 - 2011

**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

**Personal Statement Supplemental**

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

**Experience, demonstrated civic leadership, and understanding of the issues Supplemental**

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [polds@cityofsanmateo.org](mailto:polds@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.



Signature

12/7/2022

Date



**Why are you interested in serving on the San Mateo City Council?**

San Mateo is currently in the rare and challenging position of having a City Council comprised of three newly elected Council members and one member with less than one full term of experience. And there is also the possibility of appointing a fifth council member with no Council experience. I am interested in serving because I feel that the City I love could benefit from my 8 years of experience on the Council as well as my extensive history of community and government service.

As the appointed Council member to replace Diane Papan, I see my role as that of an experienced stateswoman who can help mentor new council members, provide historical perspective, utilize my extensive administrative, fiscal and public relations experience, and serve as a placeholder until District 4 elects their own Council member in 2024.

**2. How much time would you be able to commit to serving on committees outside regular Council business?**

Being retired, I have no time constraints and can commit as much time as needed to serve on committees.

**Experience, demonstrated civic leadership, and understanding of the issues**

**3. What skills do you possess which qualify you to fill this office?**

My 23 year career at NDNU prepared me well for my 8 years on City Council and 2 years on the Planning Commission. At NDNU, I served as a community/government liaison and development professional with sixteen years of progressively responsible experience and success in community outreach, relationship building, public relations, contract negotiations, communications, fundraising, strategic development, and administrative and fiscal management.

My skillset includes a proven record of success collaborating with federal, state and local legislators as well as community boards, commissions, and committees.

**4. Please discuss your experiences with civic leadership and community engagement in San Mateo.**

I served as a Council member and Mayor (2015) for the City of San Mateo from 2011 to 2019. During my tenure, I enjoyed a reputation as a respected, collaborative, and trusted civic leader.

While on Council, and during my 23 career at Notre Dame de Namur University, I served on a variety of government and community boards including the following:

- Board Member, San Mateo County Transportation Authority, 2015 – 2019
- Member, San Mateo City/County Association of Governments (C/CAG) Joint Ad Hoc Committee on the Hwy. 101 Managed Lanes project, 2019
- Charter member of the San Mateo County Express Lanes Joint Powers Authority, 2019
- Board Member, San Mateo Police Activities League; 2015 – 2020
- Chair, City of San Mateo Committee for the Central Park Memorial honoring fallen heroes (military and public safety), 2017 – present
- Sponsored and collaborated on "Before Our Very Eyes," a countywide public awareness campaign on human trafficking, 2017
- Commissioner, San Mateo County Juvenile Justice and Delinquency Prevention Commission, 2001-2009
- Board member, Service League of San Mateo County, June 2007 – Present
- Member, Leadership Council for The Edge (Economic Development Growth Enterprise, an initiative of the San Mateo Chamber of Commerce
- Civic Member, San Mateo Chamber of Commerce, 2011 - 2019
- Member of the San Mateo Rotary Club, 2011 to 2019
- Member, 2010 Advisory Council for the 15<sup>th</sup> Edition of the Sustainable San Mateo County Indicators Report

I served on the City of San Mateo Planning Commission prior to my election to the City Council. The City will be finalizing our Housing Elemental and the broader General Plan over the next two years and I will bring my extensive Council and planning commission experience to the table.

In December 2019, at the end of my second 4-year term on Council, I moved to the City of Menlo Park to live with my husband of five years. Since then I have stayed actively involved in San Mateo continuing to chair the oversight and fundraising committee for the San Mateo Memorial for Fallen Heroes in Central Park and I served on the San Mateo Police Activities Board through 2020.

Following the unexpected passing of my husband 7 months ago, in October I moved back to the home I have owned for in San Mateo for 43 years.

**5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.**

During my 8 years on City Council, I worked collaboratively with my Council colleagues to arrive at consensus on the vast and varied issues facing our City. The ability to listen, compromise, collaborate, build consensus, and work as a team member was critical to achieving the Council's goals and appropriately serve our community. In addition, the

ability to read, review, and analyze complex and detailed reports, financial data, and planning documents was an essential component of my Council responsibilities.

**6. What do you see as the City's top 3 challenges and how would you tackle them?**

I believe San Mateo has a number of challenges that we continue to address, and I believe that Housing, infrastructure, and public safety are among the 3 top challenges facing our city.

**Housing:**

During my tenure on City Council, housing was a major challenge and continues to be so today. Providing adequate housing, especially affordable, workforce housing needs to be a priority. I will work to ensure that new building projects in the pipeline provide an adequate amount of affordable housing. I also believe it is important to balance office construction with housing by building enough new housing to support office projects being proposed.

I will work to ensure our housing element is passed and that in the process we are building housing where it makes sense without compromising the character of our single family neighborhoods.

**Infrastructure:**

As San Mateo sees growth in new housing and construction of office spaces, we have to evaluate the impacts on our infrastructure and identify how to appropriately match that growth with our infrastructure needs, such as providing adequate pedestrian safety, improved traffic mitigations, updating our parks and recreation centers, adding additional parks to meet the growing population, addressing the impacts on public safety, etc.

**Public Safety:**

Public Safety continues to be a priority for our City and in my experience, it continues to be the number one concern of our residents. It is imperative we support our public safety, both law enforcement and fire services, to ensure we have adequate staffing and that we address recruitment and retention, and appropriate training. I also believe it is important to support community policing and improved community outreach and resident engagement. Programs like PAL play a critical role in achieving this goal.

Public safety was always one of my key priorities when I served on City Council. Because of my commitment to public safety, I am proud to have the support of our prior police chief, Susan Manheimer.

**STATEMENT OF ECONOMIC INTERESTS**  
**COVER PAGE**  
**A PUBLIC DOCUMENT**

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Freschet Maureen Ann

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

City of San Mateo

Division, Board, Department, District, if applicable

City Council

Your Position

Council Applicant

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_ Position: \_\_\_\_\_

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County \_\_\_\_\_

☐ County of \_\_\_\_\_

☒ City of San Mateo

☐ Other \_\_\_\_\_

**3. Type of Statement (Check at least one box)**

☒ Annual: The period covered is January 1, 2021, through  
December 31, 2021.

☐ Leaving Office: Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_  
(Check one circle.)

-or-

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
December 31, 2021.

☐ The period covered is January 1, 2021, through the date of  
leaving office.

-or-

☐ Assuming Office: Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_

☐ The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
the date of leaving office.

☐ Candidate: Date of Election \_\_\_\_\_ and office sought, if different than Part 1: \_\_\_\_\_

**4. Schedule Summary (must complete) ► Total number of pages including this cover page: \_\_\_\_\_**

**Schedules attached**

☒ Schedule A-1 - Investments - schedule attached

☐ Schedule C - Income, Loans, & Business Positions - schedule attached

☐ Schedule A-2 - Investments - schedule attached

☐ Schedule D - Income - Gifts - schedule attached

☐ Schedule B - Real Property - schedule attached

☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER

EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 12/07/2022  
(month, day, year)

Signature \_\_\_\_\_  
(File the originally signed paper statement with your filing official.)

Print

Clear



# SCHEDULE A-1

## Investments

### Stocks, Bonds, and Other Interests (Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

CALIFORNIA FORM **700**

FAIR POLITICAL PRACTICES COMMISSION

Name

Maureen Freschet

► NAME OF BUSINESS ENTITY  
Franklin Templeton

GENERAL DESCRIPTION OF THIS BUSINESS  
Golden Investment Management Organization

FAIR MARKET VALUE  
☒ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☒ Other Growth Fund/Mutual Shares  
(Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21             /        / 21  
 ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY  
Visa, Inc.

GENERAL DESCRIPTION OF THIS BUSINESS  
Global Payments Technology Company

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☒ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock      ☐ Other \_\_\_\_\_  
(Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21             /        / 21  
 ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_  
(Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21             /        / 21  
 ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_  
(Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21             /        / 21  
 ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_  
(Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21             /        / 21  
 ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_  
(Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
       /        / 21             /        / 21  
 ACQUIRED      DISPOSED

Comments: \_\_\_\_\_

Print

Clear





City of San Mateo  
Application for Appointment to City Council Vacancy  
Term ends December 2, 2024

Application Due by 5:00 p.m. on December 7, 2022

Date and time received:	22 DEC 7 3:26p
Voter Registration	<input checked="" type="checkbox"/>
700 Form received:	Yes

Full Name Richard W Hedges

Home Address: [REDACTED]

Home Phone: [REDACTED]

Cell Phone: [REDACTED]

Email: [REDACTED]

Occupation: Retired

Which District do you reside in? 4

List a name of a person and contact information who can verify your occupation:

John Nunes, President, UFCW Local 5 - [REDACTED]

How long have you resided in San Mateo? 52 Years and 6 months

List the name of a person with contact information who can verify your domicile:

Linda Hedges - Wife for 52 years - [REDACTED]

Education (optional: attach resume)

1965 - 1970 Emporia State University GPA 3.25  
BSE - American History & English - Emporia, Kansas

1972 - 1973 San Francisco State University GPA 4.0  
MA - Urban & Immigrant American History - with History of Urban Planning  
San Francisco, California

Work History and Experience (optional: attach resume)

California State Board of Barbering and Cosmetology 2003 - 2017  
Field Representative, Congressman Tom Lantos 2004 - 2008  
United Food & Commercial Workers, Local 1100, President 1984 - 1986  
United Food and Commercial Workers International Union 1974 - 2002  
Grocery Store Worker - Albertson's and Lucky 1970 - 1974  
Public School Teacher: Substitute 1971 - 1973 Various Bay Area School Districts  
See Attached Resume

Public Offices Held (Appointed or Elected) (optional: attach resume)

City of San Mateo - Diversity, Equity & Inclusion Committee - Member 2022 - Present  
San Mateo County Housing and Community Development Commission - Member - 2021 - Present  
C/Cag - Lifeline Transportation Program Scoring Panel - Panel Member 2017 - Present  
City of San Mateo Measure S Oversight Committee - Member & Currently Chair - 2018 - Present  
San Mateo County - County Manager Interview Panel - Member - 2018 - 2019  
City of San Mateo Personnel Board - Member 7 Times Chair - 2011 - 2018  
Metropolitan Transportation Commission Several Positions - Currently Policy Advisory Council - 2003 - 2022  
See Attached Resume

**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

**Personal Statement Supplemental**

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

**Experience, demonstrated civic leadership, and understanding of the issues Supplemental**

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [polds@cityofsanmateo.org](mailto:polds@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.

Signature

Date

12/07/2022

## **Personal Statement Supplemental**

### **1. Why are you interested in serving on the San Mateo City Council?**

I have served on many committees and Boards within the City of San Mateo, San Mateo County and the State of California. I have lived in our City for 52.5 years and know it well. I believe I can help work through our problems and celebrate our accomplishments as a City. I have done the background work to prepare for serving on the City Council.

I have attended the City of San Mateo Citizens Police Academy and the City of San Mateo Citizens Academy. I have a good relationship with past and present City Council members. I am collegial with all whom I have served. I began my service for the City of San Mateo in 1998 -1999 by serving on Community Compass for the City of San Mateo. Community Compass was a visioning group regarding the future of San Mateo. I served on the City Charter Revision Committee with Larry Atkins, Mayor Jane Baker and myself in 2002. I have been a delegate to United Homeowners Association and from 1996 to the present. I have served on twenty-nine Boards Commissions, Committees and nonprofits since 1996.

I want to serve because I believe I can make decisions for the City without respect to any political alignments. I have the knowledge, energy, and experience to do a good job for our City. Also, it is time that District four has a representative. This district includes the underserved part of San Mateo with the residents who do the hard physical work that serves the rest of us. They need someone who will work for the entire City, but be a voice for them now, not in 2024, but now. District four has unique problems that need a voice now. District four provides a great deal of income for the City with Transit Occupancy Tax, Transfer Tax and Sales Tax.

### **2. How much time would you be able to commit to serving on committees outside regular Council business?**

I will have more than enough time to serve on all of the committees both in our City and outside of our City. In fact, I now serve on the C/CAG "Lifeline Transportation Program Cycle Scoring Panel" that disperses available money for micro transit. In the last scoring panel, we recommended money be granted to San Mateo for the "Get Around" program that produces eight taxi rides per month for seniors in the City. I am on three local and regional advisory committees that take around 25 hours per month just for meeting time, not counting prep time. I am also on several other boards and committees that often can require a great deal of work. In addition, I engage in many hours of community work to bring our community together. In short, being on Council will require that I resign from most of these committees including

**Experience, demonstrated civic leadership, and understanding of the issues**  
**Supplemental**

**3. What skills do you possess which qualify you to fill this office?**

I have a broad knowledge of the Brown Act, the Bagley-Keene Act and Robert Rules of Order. I have served on Boards and Commissions for the City of San Mateo, the County of San Mateo, regional commissions and 16 years on a State Board. I have always served collegially with the other appointed members. In fact, when I served for 16 years on the Board of Barbering and Cosmetology, I led the effort to make it a more friendly Board. With the help of one other Board member, I made the effort to bring the groups together. It took one other board member and me about nine months, but the Board became very collegial.

I do not send angry emails; I don't talk about colleagues with whom I disagree. I do not go onto social media and make comments when I am on the winning side of a vote. In short, I don't do anything to demean anyone with whom I disagree. As an example, I have been honored by the County Labor Movement for my work on behalf of Workers. I also was honored in 2017 by the Greater San Mateo Chamber of Commerce. My comment at the Chamber meeting when I was honored was that just because we disagree today, does not mean we can't work together tomorrow. I will work with anyone who is willing to work with me. In short, I have the knowledge and skills that will allow me to work efficiently and productively to keep this the great place to live that it has always been. I have the temperament and wisdom to work with everyone on the City Council. You can see from the GPA in my education that I have the ability to quickly learn what I need to know. If I am appointed, I doubt I will disappoint.

**4. Please discuss your experiences with civic leadership and community engagement in San Mateo.**

I will rely on my resume as an offer of proof of the vast experience I have in working with staff and other members of boards and commissions. I educate myself about every board or industry on which I have served. I have discussed my experiences with Civic leadership in the questions above and my resume. I was appointed to the California Board of Barbering and Cosmetology three additional times after serving a first term. If the staff and legislators were not pleased with my performance, I would not have been reappointed to the Board. My reappointments were in spite of the two-term recommended limit. I am still in touch with many of the board members and staff on the boards on which I served. My experiences have all been good. I enjoy learning about the material and I am committed to work with and sometimes lead others in my work on the boards, commission, and committees on which I have served.



**5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.**

It is clear that I have a great deal of experience with community leadership and community engagement in the City of San Mateo, the County of San Mateo, the Region and the State of California. I have already discussed some of the ways I work for consensus. I believe the key is simple, review the agenda and all of the material. Meet or contact staff if you do not understand some of the material, but you must become very familiar with the material and the issues surrounding the agenda. Secondly, you should draw some conclusions on what needs to be done with an item on the agenda, but never make a full decision until you go to the meeting and listen to the staff, colleagues and most importantly, the public. Discuss fully your ideas and listen carefully to you colleagues and the public and then make a decision. Never ever make a colleague or the public member believe their ideas do not have merit. Never reply to an idea posed by a member of the public. Always remember it is public comment not public debate. Make sure you always congratulate a colleague when they make a helpful addition to the debate. Never ever resort to email, texts or social media to discuss the ideas of your colleagues. I do my best to always smile and greet everyone. I find that simple gesture helps improve someone's bad day.

**6. What do you see as the City's top 3 challenges and how would you tackle them?**

Our greatest issue is pension debt. Without funding for our city services our city will decline. That and other issues is why I agreed to chair, co-chair and work to pass five tax measures for the City of San Mateo. I have raised around \$95,000.00 to set up phone banks, prepare and mail fliers, prepare material for volunteers to walk precincts and use social media. I have done all that because the city needs to maintain a balanced budget and place money in reserves for a bad year or years.

Pension unfunded Liability is one of the largest financial issues hanging over our City's head.

I will try and explain the issue with the City's Staff pensions: As of 2021 we owed PERS (the pension fund) \$248,000,000.00. The return on investment for PERS in 2021 was 21%. The 21% return on investments dropped our unfunded liability to \$177,000,000.00. However, the projected return on investments for PERS for 2022 is -07.5. If that projection holds true to the end of the year the City's new debt to PERS will be \$284,000,000.00. In addition, to funding our staffs' annual pension, the costs to the City is another \$10,000,000 that we send to PERS this year. Again, this year the projected return on investments for PERS -07.5%.

There is hope because of the Brown pension reforms that the debt should smooth out to (0) by 2050. There is very little or maybe nothing the City can do to avoid these obligations. These

are vested benefits after five years with a PERS contracted City. Several cities have tried to rid themselves of some of their pension obligations and have failed in the courts. The cities that have tried also lost large number of the safety personnel and had a very difficult time recruiting replacements.

Infrastructure is the next very important challenge to San Mateo. We have proposed to rid our City of all failed streets by the end of 2024 when we passed the Measure S. With the escalating cost of construction material, it becomes more difficult to complete the work in the time proposed. The cost of fuel, the cost of equipment and the cost of labor is going up even before the fast-rising cost of inflation.

Finding qualified employees for City staff is becoming more difficult. There are qualified employees looking for work, but the cost of living here stops them from taking employment with the City. That is not the only problem for the city. In a wider view our residents are finding it difficult to find help around the home and business are having trouble staffing their operations. My dentist had to cancel my appointment because he lost a dental hygienist and he can't find a replacement.

Part of the problem is a lack of housing for the people who work in San Mateo or San Mateo County at a cost they can afford. One solution is to build more housing near services like grocery, restaurants, medical and small service providers. Also, to provide housing near easy to access transportation for those willing to take public transit like myself. However, that is not the only way to retain workers. Public employers and private employers will have to find a way to offer salary and benefits that will allow workers to have enough money to support themselves with a little left over to enjoy life. No one will live here if they can only eke out an existence.

I will be happy to answer any other question.



# Richard W. Hedges

---

**Objective:** Appointment to the San Mateo City Council.

**Career History:**

**California State Board of Barbering and Cosmetology**

Board Member 2003 – 2017

**Field Representative, Congressman Tom Lantos**

2004 - 2008 United States Congress

San Mateo, California

**United Food & Commercial Workers International Union**

1974 - 2002 United Food & Commercial Workers

California

**United Food & Commercial Workers, Local 1100**

1984 - 1986 President: San Francisco, California

**Grocery Store Worker**

1970 – 1974 Clerk Albertsons & Lucky's

**Public School Teacher: Substitute:**

1971 – 1973 Various Bay Area School Districts

**Education:**

1972 - 1973 San Francisco State University GPA 4.0

MA – Urban & Immigrant American San Francisco, California

History - Urban Planning

1965 - 1970 Emporia State University GPA 3.25

BSE - American History & English Emporia, Kansas

1969 – Summer Foundation for Urban and Neighborhood  
Denver, CO Community Organizing

**Community**

**Involvement:**

**Boards and Commissions:**

**City of San Mateo-Diversity, Equity & Inclusion Committee**

Member 2022 to present

**San Mateo County Housing and Community Development  
Commission**

Member At Large June 2021 – Present

**C/CAG - Lifeline Transportation Program Cycle 6 Scoring  
Panel**

Panel Member 2017 - present

**City of San Mateo Measure S Oversight Committee**

Chair 2018 – 2019  
Vice Chair 2020 – 2021  
Chair 2022 --

**San Mateo County – County Manager Interview Panel**

Member 2018

**Park and Recreation Commission Facilities CAC**

Member 2018 – 2019

**San Mateo County Transit & Planning 2040 Working Group**

Member 2017 - 2020

**Work Force Investment Board, San Mateo County**

Board Member 2003 – 2015  
Chair 2007 -- 2008

**Personnel Board, City of San Mateo**

Board Member 2011 – 2018

**Neighborhood Watch Board, City of San Mateo**

Vice President 2015 – Present

**City of San Mateo Charter Revision Committee**

Member 2002 November

**California State Board of Barbering and Cosmetology**

Board Member 2003 – 2017

**Metropolitan Transportation Commission – Elderly and Disabled Advisory Committee**

Committee Member 2003 - 2010

**Metropolitan Transportation Commission – Advisory Committee**

Committee Member 2004 – 2010

**Metropolitan Transportation Commission – Policy Advisory Council**

Council Member 2010 -- Present

**San Mateo County Transportation Authority – CAC**

Member 2005 – Present

**San Mateo County Measure W Oversight CAC**

Member 2021-- Present

**San Mateo County Department of Housing – Countywide Housing Strategy Project Advisory Committee**

Committee Member 2007 – 2012  
Chair



**Skyline Community College – Department of Cosmetology**

Advisor 2006 – 2017

**San Mateo County Union Community Alliance**

Executive Board 2017 – Present

**Organizations:**

**San Mateo Chamber of Commerce Citizen Award 2017**

**Mayors Award**

Honoree 2017

**Democratic Central Committee, San Mateo County**

Member 2004 – 2008

Alternate Delegate – Congressman Tom Lantos

**Delegate, California Democratic Convention**

Delegate 2009 – Present

**Kiwanis, International of Greater San Mateo**

Member 1999 - Present

**San Mateo Central Labor Council**

Executive Board 1974 - Present

Treasurer

**UFCW, Local 5**

Member 1958 - Present

**Pi Gamma Mu Social Science Honors Fraternity**

Member 1967 – Present

**Hillsdale United Methodist Church, San Mateo, CA**

Member 1944 – Present

**Community and Professional Organizations:**

**City of San Mateo Yes on Measure F Committee**

**Assessment for South Bayfront Levee and Flood Control**

Chair 2004 – 2011

**City of San Mateo Yes on Measure L & M Committee**

Member 2009 August -- November

**City of San Mateo Yes on Measure S Committee**

Chair August 2016 – November 2016

**City of San Mateo Yes on Measure W Committee**

Chair August 2020 – November 2020

**City of San Mateo Yes on Measure CC Committee**  
Co-Chair July 2022 – November 2022

**San Mateo United Home Owners Association**  
Board Member 1996 – Present  
Officer 1998 - 2007

**Housing Leadership Council Board of Directors**  
Board Member 2004 -- Present

**Mariners Lagoon Action Committee**  
Founding Member 1999 - Present  
Chair

**Harbortown Home Owners Association**  
Member 1979 - Present

**SAMCEDA**  
Participant 1999 - Present

**Silicon Valley Joint Venture**  
Participant 1999 - Present

**(Citizens Advisory Committee for Bay Meadows II and the  
Transportation Corridor, City of San Mateo, CA)**  
Member 2000 -- 2010

**FACT (Flood Assessment Correction Team)**  
Fact established funding to repair flood control Levies in San Mateo, CA  
Chair 2001 - 2013

**Community Compass, City of San Mateo, CA**  
Member 1998 & 1999

**City Charter Revision Committee, City of San Mateo**  
Member 2002

**San Mateo County Grand Jury**  
Member 2002 – 2003

**Sustainable San Mateo**  
Member 2001 – 2014

**San Mateo Together**  
Co – Chair 2004 – 2011

**Interests**

Politics, Efficient Public Transit, Transit Oriented Communities, Effective  
& Useful Transportation, Efficient Government, Social Justice, Reading,  
Grandchildren and Great Grandchildren

**STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE  
A PUBLIC DOCUMENT**

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Hedges Richard Wayne

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

City of San Mateo, California

Division, Board, Department, District, if applicable

Your Position

City Council

City Council Member

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_ Position: \_\_\_\_\_

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County \_\_\_\_\_

☐ County of San Mateo County, California

☒ City of San Mateo, California

☐ Other \_\_\_\_\_

**3. Type of Statement (Check at least one box)**

☐ Annual: The period covered is January 1, 2021, through  
December 31, 2021.

☐ Leaving Office: Date Left \_\_\_\_\_  
(Check one circle.)

-or-

The period covered is \_\_\_\_\_, through  
December 31, 2021.

☐ The period covered is January 1, 2021, through the date of  
leaving office.

-or-

☐ Assuming Office: Date assumed \_\_\_\_\_

☐ The period covered is \_\_\_\_\_, through  
the date of leaving office.

☒ Candidate: Date of Election 12/05/2022 and office sought, if different than Part 1: \_\_\_\_\_

**4. Schedule Summary (must complete) ► Total number of pages including this cover page: 5**

**Schedules attached**

☒ Schedule A-1 - Investments - schedule attached

☐ Schedule C - Income, Loans, & Business Positions - schedule attached

☐ Schedule A-2 - Investments - schedule attached

☐ Schedule D - Income - Gifts - schedule attached

☐ Schedule B - Real Property - schedule attached

☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 12/07/2022  
(month, day, year)

Signature

Print

Clear

# SCHEDULE A-1

## Investments

### Stocks, Bonds, and Other Interests

(Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

CALIFORNIA FORM **700**  
FAIR POLITICAL PRACTICES COMMISSION

Name

Richard Wayne Hedges

▶ NAME OF BUSINESS ENTITY  
**AT&T CORP (T)**

GENERAL DESCRIPTION OF THIS BUSINESS  
**Telephone & Internet Services**

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

▶ NAME OF BUSINESS ENTITY  
**Paacific Gas & Electric**

GENERAL DESCRIPTION OF THIS BUSINESS  
**Public Utility**

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

▶ NAME OF BUSINESS ENTITY  
**First Republic Bank PFD (FRC)**

GENERAL DESCRIPTION OF THIS BUSINESS  
**Wealth Management**

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

▶ NAME OF BUSINESS ENTITY  
**Chicago Mercantile Exchange (CME)**

GENERAL DESCRIPTION OF THIS BUSINESS  
**Commodity Trading**

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

▶ NAME OF BUSINESS ENTITY  
**Bristol Meyear Squibb (BMY)**

GENERAL DESCRIPTION OF THIS BUSINESS  
**Medical Research & Production**

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

▶ NAME OF BUSINESS ENTITY  
**CVS health CORP (CVS)**

GENERAL DESCRIPTION OF THIS BUSINESS  
**Retail Health Products**

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_\_/\_\_\_\_\_/21    \_\_\_\_\_/\_\_\_\_\_/21  
 ACQUIRED    DISPOSED

Comments: \_\_\_\_\_

Print

Clear



# SCHEDULE A-1

## Investments

### Stocks, Bonds, and Other Interests

(Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

CALIFORNIA FORM 700

FAIR POLITICAL PRACTICES COMMISSION

Name

Richard Wayne Hedges

NAME OF BUSINESS ENTITY  
Microsoft CORP (MSFT)

GENERAL DESCRIPTION OF THIS BUSINESS  
Software and Hardware Manufacture

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☒ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_/\_\_\_\_/21    \_\_\_\_/\_\_\_\_/21  
 ACQUIRED    DISPOSED

NAME OF BUSINESS ENTITY  
First Republic Bank (FRC/PRJ)

GENERAL DESCRIPTION OF THIS BUSINESS  
Wealth Management

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_/\_\_\_\_/21    \_\_\_\_/\_\_\_\_/21  
 ACQUIRED    DISPOSED

NAME OF BUSINESS ENTITY  
Warner Brothers Discover (WBD)

GENERAL DESCRIPTION OF THIS BUSINESS  
Entertainment Provider

FAIR MARKET VALUE  
☒ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_/\_\_\_\_/21    \_\_\_\_/\_\_\_\_/21  
 ACQUIRED    DISPOSED

NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_/\_\_\_\_/21    \_\_\_\_/\_\_\_\_/21  
 ACQUIRED    DISPOSED

NAME OF BUSINESS ENTITY  
First Republic Bank (FRC/PRK)

GENERAL DESCRIPTION OF THIS BUSINESS  
Wealth Management

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☒ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_/\_\_\_\_/21    \_\_\_\_/\_\_\_\_/21  
 ACQUIRED    DISPOSED

NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000    ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000    ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock    ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership    ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
 \_\_\_\_/\_\_\_\_/21    \_\_\_\_/\_\_\_\_/21  
 ACQUIRED    DISPOSED

Comments:

Print

Clear



**City of San Mateo**  
**Application for Appointment to City Council Vacancy**  
**Term ends December 2, 2024**

*Application Due by 5:00 p.m. on December 7, 2022*

Date and time Received:  
12/7/2022 4:27 pm  
Voter Registration   X    
700 Form received:  
  Yes  

Full Name Max Mautner

Home Address: [REDACTED]

Home Phone: [REDACTED]

Cell Phone:                     

Email: [REDACTED]

Occupation: Software Engineer

Which District do you reside in? 1

List a name of a person and contact information who can verify your occupation:

Jessica Fleeman, [REDACTED]

How long have you resided in San Mateo? 5 years

List the name of a person with contact information who can verify your domicile:

Jessica Fleeman, [REDACTED]

Education (optional: attach resume)

Claremont McKenna College - Bachelors of Arts, Mathematics

Miramonte High School - High School diploma

Work History and Experience (optional: attach resume)

Netflix, Los Gatos, CA - Senior Software Engineer (Dec. 2019 - Present)

My full work history is publicly visible on my Linked In profile: <https://www.linkedin.com/in/maxmautner/>

Public Offices Held (Appointed or Elected) (optional: attach resume)

**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

**Personal Statement Supplemental**

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

**Experience, demonstrated civic leadership, and understanding of the issues Supplemental**

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [polds@cityofsanmateo.org](mailto:polds@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.



Signature

\_\_\_\_\_  
December 7, 2022  
Date

## **Personal Statement Supplemental**

1. Why are you interested in serving on the San Mateo City Council?

I'm a resident of the city of San Mateo and am invested in the city's future.

2. How much time would you be able to commit to serving on committees outside regular Council business?

5-10 hours a week.

## **Experience, demonstrated civic leadership, and understanding of the issues Supplemental**

3. What skills do you possess which qualify you to fill this office?

I am versed in the city's operations from having attended the City Services Academy. I have also spent over a decade in the workforce, learning how large scale organizations function healthily and what the role leadership plays in the successes and failures of serving its stakeholders.

That being said, respectful listening & communication are the most critical skills in this office that I have acquired over the years and anticipate needing to exhibit as a member of city council.

4. Please discuss your experiences with civic leadership and community engagement in San Mateo.

I have been most engaged through leadership and activism of Move San Mateo—a chapter of Silicon Valley Bike coalition that advocates on behalf of safety and infrastructure for users of non-car transit.

In particular I most recently led a San Mateo city council candidate forum to use public transit.

5. Describe your experience working in a group, receiving information, and arriving at consensus in decisionmaking.

I've been involved in broad, cross-functional decisionmaking meetings in the private workplace, dealing with multi-million dollar decisions regularly. Teasing emotion from facts is key, listening to stakeholder interests (qualitative and quantitative) and preparation in advance (via reading or writing of memoranda) is key.

6. What do you see as the City's top 3 challenges and how would you tackle them?

- 1. Housing shortage – requires strategically easing regulations on real estate development through zoning.



- 2. Schools – build a safe learning environment where our community’s families can trust their children to walk/bike to school and teachers can afford to live in the community.
- 3. Business health – facilitating a welcoming environment for retail & our community’s employers to succeed by improving our physical infrastructure prioritization and investing in “placemaking”.

**STATEMENT OF ECONOMIC INTERESTS**  
**COVER PAGE**  
**A PUBLIC DOCUMENT**

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Mautner Max Richard

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

City Council

Division, Board, Department, District, if applicable

Your Position

San Mateo - At-large

City Council Member

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: \_\_\_\_\_ Position: \_\_\_\_\_

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County \_\_\_\_\_

☐ County of \_\_\_\_\_

☒ City of San Mateo

☐ Other \_\_\_\_\_

**3. Type of Statement (Check at least one box)**

☐ Annual: The period covered is January 1, 2021, through  
December 31, 2021.

☐ Leaving Office: Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_  
(Check one circle.)

-or-  
The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
December 31, 2021.

☐ The period covered is January 1, 2021, through the date of  
leaving office.

☐ Assuming Office: Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_

-or-  
The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
the date of leaving office.

☒ Candidate: Date of Election Dec 12, 2022 and office sought, if different than Part 1: \_\_\_\_\_

**4. Schedule Summary (must complete) ► Total number of pages including this cover page: 3**

**Schedules attached**

☒ Schedule A-1 - Investments - schedule attached

☐ Schedule C - Income, Loans, & Business Positions - schedule attached

☐ Schedule A-2 - Investments - schedule attached

☐ Schedule D - Income - Gifts - schedule attached

☒ Schedule B - Real Property - schedule attached

☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed Dec 7, 2022  
(month, day, year)

Signature \_\_\_\_\_

**Print**

**Clear**



**SCHEDULE A-1**  
**Investments**

**Stocks, Bonds, and Other Interests**  
(Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

<b>CALIFORNIA FORM 700</b> FAIR POLITICAL PRACTICES COMMISSION Name _____
---

▶ NAME OF BUSINESS ENTITY <u>Apple</u>
GENERAL DESCRIPTION OF THIS BUSINESS <u>Hardware</u>
FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000
NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="checkbox"/> Income Received of \$0 - \$499 <input type="checkbox"/> Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE: _____/_____/21      ____/_____/21 ACQUIRED      DISPOSED

▶ NAME OF BUSINESS ENTITY <u>Costco</u>
GENERAL DESCRIPTION OF THIS BUSINESS <u>Wholesaler</u>
FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000
NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="checkbox"/> Income Received of \$0 - \$499 <input type="checkbox"/> Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE: _____/_____/21      ____/_____/21 ACQUIRED      DISPOSED

▶ NAME OF BUSINESS ENTITY <u>Chevron</u>
GENERAL DESCRIPTION OF THIS BUSINESS <u>Oil</u>
FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000
NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="checkbox"/> Income Received of \$0 - \$499 <input type="checkbox"/> Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE: _____/_____/21      ____/_____/21 ACQUIRED      DISPOSED

▶ NAME OF BUSINESS ENTITY <u>Microsoft</u>
GENERAL DESCRIPTION OF THIS BUSINESS <u>Software</u>
FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000
NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="checkbox"/> Income Received of \$0 - \$499 <input type="checkbox"/> Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE: _____/_____/21      ____/_____/21 ACQUIRED      DISPOSED

▶ NAME OF BUSINESS ENTITY <u>Starbucks</u>
GENERAL DESCRIPTION OF THIS BUSINESS <u>Coffee</u>
FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000
NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="checkbox"/> Income Received of \$0 - \$499 <input type="checkbox"/> Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE: _____/_____/21      ____/_____/21 ACQUIRED      DISPOSED

▶ NAME OF BUSINESS ENTITY <u>Valero</u>
GENERAL DESCRIPTION OF THIS BUSINESS <u>Gas stations</u>
FAIR MARKET VALUE <input checked="" type="checkbox"/> \$2,000 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> \$100,001 - \$1,000,000 <input type="checkbox"/> Over \$1,000,000
NATURE OF INVESTMENT <input checked="" type="checkbox"/> Stock <input type="checkbox"/> Other _____ (Describe) <input type="checkbox"/> Partnership <input type="checkbox"/> Income Received of \$0 - \$499 <input type="checkbox"/> Income Received of \$500 or More (Report on Schedule C)
IF APPLICABLE, LIST DATE: _____/_____/21      ____/_____/21 ACQUIRED      DISPOSED

Comments: \_\_\_\_\_

<b>Print</b>	<b>Clear</b>
--------------	--------------



**CALIFORNIA FORM 700**  
**FAIR POLITICAL PRACTICES COMMISSION**

FPPC Form 700 - Schedule B (2021/2022)  
advice@fppc.ca.gov • 866-275-3772 • www.fppc.ca.gov  
Page - 11



**City of San Mateo**  
**Application for Appointment to City Council Vacancy**  
**Term ends December 2, 2024**

*Application Due by 5:00 p.m. on December 7, 2022*

Date and time Received:

12/7/22 10:07 am

Voter Registration ☒ X

700 Form received:

Yes

Full Name Pablo B. Quintanilla

Home Address: [REDACTED]

Home Phone: [REDACTED] Cell Phone: [REDACTED]

Email: [REDACTED]

Occupation: Program Management Which District do you reside in? 3

List a name of a person and contact information who can verify your occupation:

Eloise Quintanilla [REDACTED]

How long have you resided in San Mateo? 8 years

List the name of a person with contact information who can verify your domicile:

Joe Street [REDACTED]

Education (optional: attach resume)

Please see attached addendum.

Work History and Experience (optional: attach resume)

Please see attached addendum.

Public Offices Held (Appointed or Elected) (optional: attach resume)

Please see attached addendum.



**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

Personal Statement Supplemental

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

Experience, demonstrated civic leadership, and understanding of the issues Supplemental

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [polds@cityofsanmateo.org](mailto:polds@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.

[Redacted Signature]

Signature

[Redacted Signature]

12.06.2022

Date

# PABLO QUINTANILLA

## PROFESSIONAL EXPERIENCE

### **Meta, Program Management Lead in Social Impact Products Menlo Park, CA**

May 2020 - Present

- Currently support a team of program managers who help scale and operationalize Social Impact products.
- Led a team of program managers to help product teams develop foresight and build responsibility into Meta products and services from the outset.
- Developed tools, decision-making frameworks and training that help product teams surface and address potential unintended harms early in the development process.
- Collaborated with cross-company stakeholders in Product, Legal, Trust & Safety, and Marketing to [shut down the face recognition system on Facebook](#), which led to the deletion of one billion people's facial recognition templates.

### **Salesforce, Senior Director of Public Policy San Francisco, CA**

Dec 2019 - Mar 2020

*Took three months of parental leave December 2019 to February 2020*

- Returned to Salesforce's public policy team for one month before transitioning to Meta (fmr. Facebook)

### **WEF, Centre for the Fourth Industrial Revolution (C4IR), Salesforce Fellow San Francisco, CA**

Nov 2018 - Nov 2019

*Founded and directed C4IR's [Ethical Development, Deployment and Use of Technology](#) project*

- Recruited and led a ten-member, multi-stakeholder project steering committee that met quarterly and drove project milestones. Members included Salesforce, Microsoft, Uber, Workday, Deloitte and Omidyar Network.
- Guided technical product leaders to develop an evaluation schema, a catalogue of best practices, and a compilation of case studies to help organizations responsibly design and deploy technology.
- Designed and executed consultations with practitioners from business, government, and civil society through workshops in China, Colombia, and the United States.
- Co-authored a World Economic Forum (WEF) publication: "[Responsible Use of Technology](#)".
- Deployed a survey of business and technology leaders to highlight the gap of "intention" versus "ability" to address questions around the impact of technology.

### **Salesforce, Director of Public Policy San Francisco, CA**

Feb 2016 - Oct 2018

*Founded and led Salesforce's public policy team for Asia Pacific and launched its public policy team for Latin America*

- Supported \$1.2b in annual revenue in Asia Pacific (116% growth in annual revenue since FY16).
- Directed team of five based in New Delhi, Singapore, Sydney, Tokyo, and Buenos Aires – \$2m budget.
- Spearheaded engagements with ministers and heads of state from Australia, Brazil, China, India, and Japan.
- Advised internal stakeholders on a cross-functional strategy for market entry into India in 2016 and China in 2018. Engineered the launch of a 1,200-person center of excellence based in the city of Hyderabad.
- Chaired a cross-functional team that responds to regulatory guidance relevant to cloud services.
- Founded an internal-facing speaker series that hosted over 50 senior government leaders across Asia and the U.S.

- Represented Salesforce at WEF's regional meetings in Argentina (2017), China (2018 and 2019), and Colombia (2019). Selected by Salesforce President and General Counsel as inaugural Salesforce fellow to WEF.

### **Salesforce, Senior Manager of Public Policy San Francisco, CA**

Feb 2014 - Feb 2016

*Started and led Salesforce's first public policy team for Asia Pacific*

- Deployed a multi-year campaign to position Salesforce as a partner to Australian federal and state officials as Australia transitioned to a digital economy and adopted cloud computing in government.
- Orchestrated the "Tokyo Trust Campaign", a symposium taking place semiannually in the Lower House of Parliament to educate and influence Japanese Parliamentarians on the trust and security of cloud computing.
- Advised senior executives across functions – legal, compliance, and business – in conducting a multi-year campaign to promote public cloud services with Singapore's Central Bank.
- Drafted advocacy materials and position papers for Salesforce executives participating in Davos meetings.

### **Salesforce, Senior Analyst of Public Policy San Francisco, CA**

July 2012 - Feb 2014

*Supported Salesforce's public policy efforts in Singapore*

- Founded a high-visibility team to shepherd customers through the Monetary Authority of Singapore's regulatory authorization process, resulting in the retention of \$40m in revenue at risk.
- Represented Salesforce before three industry associations promoting the understanding of cloud computing policies in Australia, China, India, Japan, and Singapore.
- Selected to Key Talent, a fast-track management program for the company's top five-percent performers.

### **U.S. Department of State, Economic Officer Washington, DC**

2010 - 2011

*Oversaw the Iraqi regulatory and business environment portfolio*

- Worked with U.S. executives to establish the U.S.-Iraq Chamber of Commerce in Baghdad in 2011.
- Co-organized a meeting between Secretary Clinton and 30 U.S. CEOs to attract U.S. investment to Iraq.

### **U.S. Department of State, Vice Consul Beijing, China**

2007 - 2010

*Managed a team of six local staff investigating visa cases flagged for potential fraud*

- Selected as a member of the Junior Officers Leadership Committee and founder of an officer training program that was recognized worldwide in 2009 for its innovation and impact on junior diplomats serving in China.
- Awarded the 2007 Glen Munroe Award by classmates for best exhibiting the qualities of U.S. diplomacy.

### **CORO Fellows Program, Public Affairs Fellow Saint Louis, MO**

2004 - 2005

*Participated in a nine-month leadership development fellowship*

- Supported the work of the Missouri Health Foundation, Service Employees International Union, Saint Louis Redevelopment Agency, and the John Kerry presidential campaign.

### **UniTeller Financial Services, Inc., International Sales Representative Rochelle Park, NJ**

2002 - 2004

*Worked with a company co-founder to scale UniTeller's international sales department*

- Co-founded the International Sales Team to grow the number of partner financial services institutions in

Mexico, Central and South America.

## **EDUCATION**

### **Harvard Kennedy School of Government Cambridge, MA**

May 2007: *Master in Public Policy, International Trade, and Finance*

- Selected as a State Department Thomas R. Pickering Graduate Fellow (full tuition and board).
- Chaired the Latin@ Student Caucus and the Latin@ Policy, Law & Business Conference at Harvard.

### **Brown University Providence, RI**

June 2002: *Bachelor of Arts with honors, International Relations; Université de Paris Sorbonne (Jan.-June 2001)*

Senior honors thesis: “An analysis of Mexican electoral politics in the United States”

Three-time Ivy League Soccer Champion and NCAA Division I Championship participant

**LANGUAGES** Spanish (fluent), Mandarin (conversational), French (conversational), Portuguese (conversational)

**COMMUNITY** Current chair of Latin@ Company Pillar at Meta, Founder of LatinoForce at Salesforce and former co-chair of LeanIn (2012-2016), Awarded “Salesforce Volunteer Champion Grant” (2012-2015) in recognition of service

**LEADERSHIP** Council on Foreign Relations Term Member; Board Member, CuriOdyssey Science Playground and Zoo; Former Board Member, Asia Society Northern California; Advisory Board Member, LatinSF

## Supplemental Questions

### **Personal Statement Supplemental**

#### **1. Why are you interested in serving on the San Mateo City Council?**

San Mateo is a community with diverse groups of people, fantastic public spaces and unmatched food and culture. However, for too long we have lived in a city with insufficient infrastructure in transportation, housing and climate change resiliency. Investing in the city's infrastructure presents one of our greatest levers to improve our most vulnerable citizens' lives and to unlock opportunities for all our families. For instance, our public transport system can be greener and more accessible. We can double-down on our housing initiatives to make housing more affordable, all while preserving elements of the City that people hold most dear. We should forge ahead to complete the construction and expansion of the Wastewater Treatment Plant. I want to serve on the Council because I have experience across the non-profit, business and civic sectors, positioning me to make an immediate contribution on the San Mateo City Council.

#### **2. How much time would you be able to commit to serving on committees outside regular Council business?**

I'm a parent and homeowner in San Mateo. I work full-time, as does my spouse. Neither of us have family in this area. We're immigrants from Latin America. While our situation isn't representative of every family, our perspective is an important one to be represented on the Council. If appointed to the vacancy on the Council, I can commit to excellent preparation for all of the Council's business, and spend time getting to know ALL councilmembers well. In addition, I could devote 2 hours per week, 8 hours per month to serve on external committees. I can commit to holding 2x/month office hours to hear from the public and other stakeholders.

### **Experience, demonstrated civic leadership, and understanding of the issues Supplemental**

#### **3. What skills do you possess which qualify you to fill this office?**

I'm an inclusive and multicultural leader who brings different stakeholders to the table, and elevates diverse civil society voices to help find common ground. I have a unique vantage point having both served the public as a U.S. diplomat and advocated for a company's public policy interests. I'm a dual citizen of the U.S. and Mexico and want to serve as a "bridge" between various communities and among stakeholders with different perspectives.



1. Communication. Skilled public speaker and writer. Links to my writing on: [Covid disparities](#), [Racial covenants](#), [Climate Equity](#), and [Social Connectedness](#). Plus, a piece about the [importance of using inclusive language in the City Council](#). Native Spanish speaker, and conversant in Mandarin. Welcome all opportunities to engage with individuals from these communities.
2. Planning. Experienced in leading strategic planning efforts in non-profit, public and private sectors. Understand the importance of balancing short- with long-term priorities.
3. Stakeholder management. Extensive experience managing public and private stakeholders, and an ability to mediate divergent interests to reach consensus.

**4. Please discuss your experiences with civic leadership and community engagement in San Mateo.**

I am proud of my community involvement. I want to serve on the City Council to formalize my involvement and to grow my impact.

1. Before the pandemic, I hosted several “Café con la directora” (Coffee with the principal) events at my home for families in our neighborhood to come meet Sunnybrae’s principal, learn about the school, and to find ways to support their local public elementary school.
2. During the pandemic, I partnered with the new Sunnybrae Elementary principal to raise funds to help families impacted by the pandemic. Also, my son (6) and I were regular volunteers distributing groceries to families at Congregational Church of San Mateo (CCSM) on Sunday mornings. Also at CCSM, I served as interpreter for a father and child from Guatemala who were separated at the border, and who were living at CCSM. I served as an interpreter to help get this family on its feet.
3. Coming out of the pandemic, in October 2021, I joined the CuriOdyssey board where I chair one of the Board committees. I am also a member of the [San Mateo County Leadership Council](#) class of 2023, a civic leadership program to help public and private-sector leaders grow their involvement in the County and in civic affairs.

**5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.**

I appreciate how important it is to invest in a good working relationship with fellow council members and the city manager to support the City's organizational performance and reputation. My experience working in a group is extensive. My approach to decision-making is as follows:

1. **What Is Going On?** Understand the historical context and the status of an initiative or proposal. Seek to understand the various perspectives in support or in opposition to the initiative. If possible, speak to the stakeholders on multiple sides and to members of the public. Having gathered information from a broad set of stakeholders, form an initial point of view with an articulation of pros (+) and of cons (-). Who does this initiative benefit and hurt? What might be some of the unintended consequences of the initiative?
2. **Articulate the Options.** On paper, flesh out the various options, including doing nothing. Discuss the options with Council members and together highlight any associated trade offs (the things you won't do if you support this initiative).
3. **Be an Honest Broker.** If there's no consensus on which option is best, consult stakeholders and the public again. Incorporate the feedback and come back to discuss this as a Council. If there's disagreement, reframe the initiative to help surface shared interests. Build off shared value and help any Council members shy away from digging in their heels. Acknowledge there are no perfect solutions but build a sense of shared pride around the decision, even if the decision doesn't go my way. Communicate the outcome to the public.

**6. What do you see as the City's top 3 challenges and how would you tackle them?**

**1/ Stewardship of Infrastructure.**

- Examples of today's challenges: Dated transportation fleet; Old water and sewer-treatment facilities; Unsafe roads and crosswalks.
- Desired future state: Green public transportation fleet; Completed construction and expansion of the wastewater treatment facilities, updated sewer piping; Improved safety on roads and intersections with more people moving by bike and by foot.

**2/ Fiscal health**

- Examples of today's challenges: External factors like rising inflation, increasing cost of living and lingering impact of Covid on businesses and on tourism.

- Desired future state: Secured additional sources of revenue. Closed unfunded commitments. Relocated displaced businesses. Grew tourism to pre-Covid levels.

### **3/ Equity**

- Examples of today's challenges: We live in neighborhoods divided by income and race; Educators and public servants can't afford to live here; Disparate life outcomes.
- Desired future state: Increased social-connectedness with high and low-income children building meaningful ties; Increased supply of affordable and workforce housing; Invested early in climate resiliency.

END

**STATEMENT OF ECONOMIC INTERESTS**  
**COVER PAGE**  
*A PUBLIC DOCUMENT*

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Quintanilla Pablo Benjamin

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

San Mateo City Government

Division, Board, Department, District, if applicable

Your Position

City Council applicant

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: Position:

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County

☐ County of

☐ City of San Mateo

☐ Other

**3. Type of Statement (Check at least one box)**

☒ **Annual:** The period covered is January 1, 2021, through  
December 31, 2021.

☐ **Leaving Office:** Date Left / /  
(Check one circle.)

-or-

The period covered is / / , through  
December 31, 2021.

☐ The period covered is January 1, 2021, through the date of  
leaving office.

-or-

☐ **Assuming Office:** Date assumed / /

☐ The period covered is / / , through  
the date of leaving office.

☐ **Candidate:** Date of Election and office sought, if different than Part 1:

**4. Schedule Summary (must complete) ► Total number of pages including this cover page:**

**Schedules attached**

☒ **Schedule A-1 - Investments** – schedule attached

☒ **Schedule C - Income, Loans, & Business Positions** – schedule attached

☐ **Schedule A-2 - Investments** – schedule attached

☐ **Schedule D - Income – Gifts** – schedule attached

☐ **Schedule B - Real Property** – schedule attached

☐ **Schedule E - Income – Gifts – Travel Payments** – schedule attached

-or- ☐ **None** - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER

EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 12/06/2022  
(month, day, year)

Signature

Print

Clear

**SCHEDULE A-1****Investments****Stocks, Bonds, and Other Interests**

(Ownership Interest is Less Than 10%)

*Investments must be itemized.**Do not attach brokerage or financial statements.***CALIFORNIA FORM 700**

FAIR POLITICAL PRACTICES COMMISSION

Name

## ▶ NAME OF BUSINESS ENTITY

Salesforce

## GENERAL DESCRIPTION OF THIS BUSINESS

Information technology

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☒ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

## GENERAL DESCRIPTION OF THIS BUSINESS

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

## GENERAL DESCRIPTION OF THIS BUSINESS

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Meta

## GENERAL DESCRIPTION OF THIS BUSINESS

Information technology

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☒ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

## GENERAL DESCRIPTION OF THIS BUSINESS

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

## GENERAL DESCRIPTION OF THIS BUSINESS

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

Comments: \_\_\_\_\_

Print

Clear



**SCHEDULE C**  
**Income, Loans, & Business**  
**Positions**  
(Other than Gifts and Travel Payments)

<b>CALIFORNIA FORM 700</b> FAIR POLITICAL PRACTICES COMMISSION
Name  

▶ 1. INCOME RECEIVED	▶ 1. INCOME RECEIVED
NAME OF SOURCE OF INCOME <u>Meta</u>	NAME OF SOURCE OF INCOME  
ADDRESS (Business Address Acceptable) <u>1 Hacker Way, Menlo Park, CA</u>	ADDRESS (Business Address Acceptable)  
BUSINESS ACTIVITY, IF ANY, OF SOURCE <u>Information technology</u>	BUSINESS ACTIVITY, IF ANY, OF SOURCE  
YOUR BUSINESS POSITION <u>Program Management, Lead</u>	YOUR BUSINESS POSITION  
GROSS INCOME RECEIVED <input type="checkbox"/> No Income - Business Position Only <input type="checkbox"/> \$500 - \$1,000 <input type="checkbox"/> \$1,001 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input checked="" type="checkbox"/> OVER \$100,000	GROSS INCOME RECEIVED <input type="checkbox"/> No Income - Business Position Only <input type="checkbox"/> \$500 - \$1,000 <input type="checkbox"/> \$1,001 - \$10,000 <input type="checkbox"/> \$10,001 - \$100,000 <input type="checkbox"/> OVER \$100,000
CONSIDERATION FOR WHICH INCOME WAS RECEIVED <input checked="" type="checkbox"/> Salary <input type="checkbox"/> Spouse's or registered domestic partner's income (For self-employed use Schedule A-2.) <input type="checkbox"/> Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.) <input type="checkbox"/> Sale of _____ (Real property, car, boat, etc.) <input type="checkbox"/> Loan repayment <input type="checkbox"/> Commission or <input type="checkbox"/> Rental Income, list each source of \$10,000 or more _____ (Describe) <input type="checkbox"/> Other _____ (Describe)	CONSIDERATION FOR WHICH INCOME WAS RECEIVED <input type="checkbox"/> Salary <input type="checkbox"/> Spouse's or registered domestic partner's income (For self-employed use Schedule A-2.) <input type="checkbox"/> Partnership (Less than 10% ownership. For 10% or greater use Schedule A-2.) <input type="checkbox"/> Sale of _____ (Real property, car, boat, etc.) <input type="checkbox"/> Loan repayment <input type="checkbox"/> Commission or <input type="checkbox"/> Rental Income, list each source of \$10,000 or more _____ (Describe) <input type="checkbox"/> Other _____ (Describe)

▶ 2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD

\* You are not required to report loans from a commercial lending institution, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER*	INTEREST RATE	TERM (Months/Years)
_____	_____ % <input type="checkbox"/> None	_____
ADDRESS (Business Address Acceptable)	SECURITY FOR LOAN	
_____	<input type="checkbox"/> None <input type="checkbox"/> Personal residence	
BUSINESS ACTIVITY, IF ANY, OF LENDER	<input type="checkbox"/> Real Property _____	Street address
_____		City
HIGHEST BALANCE DURING REPORTING PERIOD	<input type="checkbox"/> Guarantor _____	
<input type="checkbox"/> \$500 - \$1,000	<input type="checkbox"/> Other _____	(Describe)
<input type="checkbox"/> \$1,001 - \$10,000		
<input type="checkbox"/> \$10,001 - \$100,000		
<input type="checkbox"/> OVER \$100,000		

Comments: \_\_\_\_\_

Print

Clear



**City of San Mateo**  
**Application for Appointment to City Council Vacancy**  
**Term ends December 2, 2024**

*Application Due by 5:00 p.m. on December 7, 2022*

Date and time Received:

12/7/22 2:00 pm ish

Voter Registration ☒

700 Form received:

Yes

Full Name Michael Denny Ragan

Home Address: [REDACTED]

Home Phone: [REDACTED]

Cell Phone: [REDACTED]

Email: [REDACTED]

Occupation: self-employed

Which District do you reside in? 5

List a name of a person and contact information who can verify your occupation:

Loretta Armenta Ragan [REDACTED]

How long have you resided in San Mateo? 44 years

List the name of a person with contact information who can verify your domicile:

Vicki Treganza [REDACTED]

Education (optional: attach resume)

I attended several years at the College of San Mateo.

Work History and Experience (optional: attach resume)

I've worked since the age of 15 in my family business. I started my own business, Michael's Steam Cleaning, in 1976 at the age of 23. I have worked throughout the entire Bay Area servicing state, county, and city entities throughout these years. I have also done work for 100s of large and small companies, 1000s of residential homes and apartments. These 55 years have taught me so much about dealing with every type of personality and social economic clientele imaginable. I have learned so much from this experience and has shape the person I am today.

Public Offices Held (Appointed or Elected) (optional: attach resume)

I was appointed to the citizens advisory board for the San Mateo General Plan in 1990, appointed to head the Hillsdale Traffic Forum Steering Committee in 2016, appointed to citizens advisory board to study bicycle routes in San Mateo in 2018.

1. Why are you interested in serving on the San Mateo Council? I've lived in San Mateo for 44 years and I have seen so many changes in those years, both good and some troubling. I feel my life experiences born in San Francisco, raised, and worked on the Peninsula gives me a great perspective on what we as citizens of San Mateo would like are City to evolve into in the future. I am very interested in being a part of that future and it would give me great satisfaction to be part of your Council, if only for the next two (2) years.
2. How much time would you be able to commit to serving on committees outside regular Council business? My business of 46 years has been both financially and personally rewarding. I have been purposely slowing the amount of business I now take on with a goal for retiring shortly. Therefore, I now have more than enough free time and energy to take on assignments.
3. What skills do you possess which qualify you to fill this office? I possess strong working ethics. In my life, the projects I've taken on with clients I see through until completion. Working with 1000's of people on many large and small project involving negotiating terms and conditions with a variety of difficulty with commercial and residential entities.
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.:
  - a. I took the lead in establishing a sound and safety wall along Highway 101 in San Mateo with Cal Trans when Highway 101 and 92 was going through reconstructions.

- b. Joined the Fiesta Gardens HOA and was appointed President. During my term, we dealt with issues over the Fiesta Garden School closure, the Bay Meadows project (1<sup>st</sup> phase), and the San Mateo County Fairground expansion.
  - c. I served on the City of San Mateo General Plan with many great people in the early 1990's. I headed up the San Mateo Traffic Action Plan in the Hillsdale neighborhood. We submitted ten items for recommendation and implementation in our neighborhood. I am still involved in achieving completion of the ten (10) items.
  - d. Joined and graduated from the San Mateo Academy which involves a weekly meeting learning the inner workings of each department within City of San Mateo.
  - e. I served on the Citizens Advisory Committee for the San Mateo Bicycle Master Plan.
  - f. Presently, I am serving on the Beresford Hillsdale Neighborhood Association.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making. When working on the San Mateo Bicycle Master Plan our goal, as a group, was to work with an outside consulting firm to design bicycle routes to interconnect throughout the City San Mateo. After working for months on this project, we had accomplished a proposed Bicycle Network that was submitted to City Staff for distribution to all departments involved. It was very rewarding to know that my contributions and knowledge of the entire City of San Mateo help shape this plan to fruition.

6. What do you see as the City's top 3 challenges and how would you tackle them?
- a. SAFETY: The Police, Fire and Emergency Services can ensure the citizens of San Mateo that they are currently well staffed to effectively working now and, in the future, as we are meet the goals of the expanding population within our city.
  - b. HOUSIING: Work to strengthen our housing issues. Working with groups, such as Housing Leadership Council, that can help fund low-cost housing with state and federal grants. Locate areas in San Mateo to achieve these goals.
  - c. INFRASTRUCTURE.: Improving our infrastructure within the City of San Mateo. Concerns with congestion in movement within the city to get from one area to the area, excess speeding that has increased, and safety of the citizens.



**STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE  
A PUBLIC DOCUMENT**

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) Ragan (FIRST) Michael (MIDDLE) Denny

**1. Office, Agency, or Court**

Agency Name (Do not use acronyms)

City of San Mateo

Division, Board, Department, District, if applicable

Your Position

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: city council

Position: member

**2. Jurisdiction of Office (Check at least one box)**

☐ State

☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner  
(Statewide Jurisdiction)

☐ Multi-County

☐ County of

☒ City of San Mateo

☐ Other

**3. Type of Statement (Check at least one box)**

☒ **Annual:** The period covered is January 1, 2021, through  
December 31, 2021.

-or-

The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
December 31, 2021.

☐ **Assuming Office:** Date assumed \_\_\_\_/\_\_\_\_/\_\_\_\_

☐ **Leaving Office:** Date Left \_\_\_\_/\_\_\_\_/\_\_\_\_  
(Check one circle.)

☐ The period covered is January 1, 2021, through the date of  
leaving office.

-or-

☐ The period covered is \_\_\_\_/\_\_\_\_/\_\_\_\_, through  
the date of leaving office.

☐ **Candidate:** Date of Election \_\_\_\_ and office sought, if different than Part 1: \_\_\_\_

**4. Schedule Summary (must complete)**

► Total number of pages including this cover page: 3

**Schedules attached**

☐ **Schedule A-1 - Investments** - schedule attached

☐ **Schedule C - Income, Loans, & Business Positions** - schedule attached

☒ **Schedule A-2 - Investments** - schedule attached

☐ **Schedule D - Income - Gifts** - schedule attached

☐ **Schedule B - Real Property** - schedule attached

☐ **Schedule E - Income - Gifts - Travel Payments** - schedule attached

-or- ☐ **None** - No reportable interests on any schedule

**5. Verification**

MAILING ADDRESS

(Business or Agency Address Recommended - Public Document)

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed

12-6-2022  
(month, day, year)

Signature

Print

Clear

**SCHEDULE A-2**  
**Investments, Income, and Assets**  
**of Business Entities/Trusts**  
(Ownership Interest is 10% or Greater)

**CALIFORNIA FORM 700**  
FAIR POLITICAL PRACTICES COMMISSION  
Name RAGAN

**1. BUSINESS ENTITY OR TRUST**  
Name Michael's Steam Cleaning  
Address (Business Address Acceptable) 215 31st Ave San Mateo Ca 94403  
Check one  
☐ Trust, go to 2 ☐ Business Entity, complete the box, then go to 2  
**GENERAL DESCRIPTION OF THIS BUSINESS**  
carpet cleaning  
FAIR MARKET VALUE  
☐ \$0 - \$1,999  
☐ \$2,000 - \$10,000  
☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000  
IF APPLICABLE, LIST DATE:  
3/24/76 1/21  
ACQUIRED DISPOSED  
Present  
NATURE OF INVESTMENT  
☐ Partnership ☒ Sole Proprietorship ☐ Other  
YOUR BUSINESS POSITION owner

**2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)**  
☐ \$0 - \$499 ☐ \$10,001 - \$100,000  
☐ \$500 - \$1,000 ☐ OVER \$100,000  
☐ \$1,001 - \$10,000

**3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE** (Attach a separate sheet if necessary.)  
☐ None or ☐ Names listed below

**4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST**

Check one box:  
☐ INVESTMENT ☐ REAL PROPERTY

Name of Business Entity, if Investment, or  
Assessor's Parcel Number or Street Address of Real Property

Description of Business Activity or  
City or Other Precise Location of Real Property

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000  
IF APPLICABLE, LIST DATE:  
1/21 1/21  
ACQUIRED DISPOSED

NATURE OF INTEREST  
☐ Property Ownership/Deed of Trust ☐ Stock ☐ Partnership

☐ Leasehold Yrs. remaining ☐ Other Yrs. remaining

☐ Check box if additional schedules reporting investments or real property are attached

**1. BUSINESS ENTITY OR TRUST**  
Name  
Address (Business Address Acceptable)  
Check one  
☐ Trust, go to 2 ☐ Business Entity, complete the box, then go to 2  
**GENERAL DESCRIPTION OF THIS BUSINESS**  
FAIR MARKET VALUE  
☐ \$0 - \$1,999  
☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000  
IF APPLICABLE, LIST DATE:  
1/21 1/21  
ACQUIRED DISPOSED  
NATURE OF INVESTMENT  
☐ Partnership ☐ Sole Proprietorship ☐ Other  
YOUR BUSINESS POSITION

**2. IDENTIFY THE GROSS INCOME RECEIVED (INCLUDE YOUR PRO RATA SHARE OF THE GROSS INCOME TO THE ENTITY/TRUST)**  
☐ \$0 - \$499 ☐ \$10,001 - \$100,000  
☐ \$500 - \$1,000 ☐ OVER \$100,000  
☐ \$1,001 - \$10,000

**3. LIST THE NAME OF EACH REPORTABLE SINGLE SOURCE OF INCOME OF \$10,000 OR MORE** (Attach a separate sheet if necessary.)  
☐ None or ☐ Names listed below

**4. INVESTMENTS AND INTERESTS IN REAL PROPERTY HELD OR LEASED BY THE BUSINESS ENTITY OR TRUST**

Check one box:  
☐ INVESTMENT ☐ REAL PROPERTY

Name of Business Entity, if Investment, or  
Assessor's Parcel Number or Street Address of Real Property

Description of Business Activity or  
City or Other Precise Location of Real Property

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000  
IF APPLICABLE, LIST DATE:  
1/21 1/21  
ACQUIRED DISPOSED

NATURE OF INTEREST  
☐ Property Ownership/Deed of Trust ☐ Stock ☐ Partnership

☐ Leasehold Yrs. remaining ☐ Other Yrs. remaining

☐ Check box if additional schedules reporting investments or real property are attached

Comments:

Print

Clear



**SCHEDULE B**  
**Interests in Real Property**  
(Including Rental Income)

**CALIFORNIA FORM 700**  
FAIR POLITICAL PRACTICES COMMISSION

Name RAGAN

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

215 31st Ave.

CITY

San Mateo

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☒ Over \$1,000,000

IF APPLICABLE, LIST DATE:

4/11/94 Present  
ACQUIRED DISPOSED

NATURE OF INTEREST

- ☒ Ownership/Deed of Trust ☐ Easement  
☐ Leasehold \_\_\_\_\_ Yrs. remaining ☐ \_\_\_\_\_ Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

- ☐ \$0 - \$499 ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000 ☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

▶ ASSESSOR'S PARCEL NUMBER OR STREET ADDRESS

CITY

FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000  
☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000  
☐ Over \$1,000,000

IF APPLICABLE, LIST DATE:

              21               21  
ACQUIRED DISPOSED

NATURE OF INTEREST

- ☐ Ownership/Deed of Trust ☐ Easement  
☐ Leasehold \_\_\_\_\_ Yrs. remaining ☐ \_\_\_\_\_ Other

IF RENTAL PROPERTY, GROSS INCOME RECEIVED

- ☐ \$0 - \$499 ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000 ☐ OVER \$100,000

SOURCES OF RENTAL INCOME: If you own a 10% or greater interest, list the name of each tenant that is a single source of income of \$10,000 or more.

☐ None

\* You are not required to report loans from a commercial lending institution made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER\*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

\_\_\_\_\_% ☐ None \_\_\_\_\_

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000 ☐ OVER \$100,000  
☐ Guarantor, if applicable

NAME OF LENDER\*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

INTEREST RATE

TERM (Months/Years)

\_\_\_\_\_% ☐ None \_\_\_\_\_

HIGHEST BALANCE DURING REPORTING PERIOD

- ☐ \$500 - \$1,000 ☐ \$1,001 - \$10,000  
☐ \$10,001 - \$100,000 ☐ OVER \$100,000  
☐ Guarantor, if applicable

Comments: \_\_\_\_\_

Print

Clear



City of San Mateo  
Application for Appointment to City Council Vacancy  
Term ends December 2, 2024

Application Due by 5:00 p.m. on December 7, 2022

Date and time Received:  
12/7/22 12:12 pm

Voter Registration ☒ X

700 Form received:  
Yes

Full Name Clifford Stampfer Robbins

Home Address: [REDACTED]

Home Phone: [REDACTED]

Cell Phone: [REDACTED]

Email: [REDACTED]

Occupation: Attorney

Which District do you reside in? 1

List a name of a person and contact information who can verify your occupation:

Sandy Foster, Director of Admin., GCA Law Partners [REDACTED]

How long have you resided in San Mateo? 24 years

List the name of a person with contact information who can verify your domicile:

Margaret Shafer, [REDACTED]

Education (optional: attach resume)

JD, Harvard Law School

BA, University of Texas

(more detail on attached resume)

Work History and Experience (optional: attach resume)

Partner, GCA Law Partners LLP

(more detail on attached resume)

Public Offices Held (Appointed or Elected) (optional: attach resume)

Sustainability and Infrastructure Commission. Commissioner (and Chair)

General Plan Subcommittee. Member (and Chair)

Park and Recreation Commission. Former Commissioner (and Chair)

San Mateo County Democratic Party. Elected member (and former Northern Vice Chair)

(more detail on attached resume)

**Supplemental Questions** Please use a separate sheet to answer these supplemental questions.

Personal Statement Supplemental

1. Why are you interested in serving on the San Mateo City Council?
2. How much time would you be able to commit to serving on committees outside regular Council business?

Experience, demonstrated civic leadership, and understanding of the issues Supplemental

3. What skills do you possess which qualify you to fill this office?
4. Please discuss your experiences with civic leadership and community engagement in San Mateo.
5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.
6. What do you see as the City's top 3 challenges and how would you tackle them?

**Eligibility**

Eligible applicants must be at least 18 years of age and a qualified elector and resident of the City of San Mateo, continuously, for at least 30 days by the time of appointment. The Council will be looking for an individual who has a thorough understanding of the issues facing the City and who can demonstrate a history of active civic leadership, community service and engagement in San Mateo. In addition to regular Council business, the individual selected must be available to actively participate as a Council liaison to numerous external agencies and organizations as well as San Mateo Commissions.

**Instructions**

Completed applications, with supplemental, and FPPC Form 700 Statement of Economic Interests (per Government Code 87200) must be received by the City Clerk's Office by **December 7, 2022**. Deliver to: City Hall, 330 W. 20<sup>th</sup> Avenue, San Mateo, CA 94403.

A PDF version of the completed application and form may be emailed to the City Clerk at [polds@cityofsanmateo.org](mailto:polds@cityofsanmateo.org) by the deadline with a hard copy mailed or delivered within 24 hours. The email date will suffice to establish meeting the deadline.

**Presentation**

Qualified applicants will make a 10-minute presentation at a Special City Council Meeting on **December 12, 2022**. The topic of the 10-minute presentation is up to the applicant.

**Endorsements**

Any endorsements on behalf of candidates are asked to do so in writing: via email or regular mail and should be sent to the City Clerk at the above street or email address. All endorsements are public documents and will be included in the packet for Council consideration. Any endorsement not sent via the City Clerk and distributed to all of the City Council will be excluded.

**Statement of Verification**

I hereby certify that I am qualified to serve as a member of the San Mateo City Council. I legally reside in the City of San Mateo. I am 18 years of age or older and I have completed a Form 700 Statement of Economic Interests which is submitted through the Netfile system. I understand that my application and materials will be considered a public record and thus will be available for public inspection and copying. The completed applications may also be published on the City's website.

12/7/2022

Date



### Professional Experience

**GCA Law Partners LLP**, Mountain View, California  
*Partner* 1994 – Present

Partner in Silicon Valley law firm practicing corporate law, focus on representation of venture capital investors and technology companies in negotiation and structuring of private equity financings, mergers and acquisitions and a variety of licensing, commercial, distribution and intellectual property matters. Twice elected to service on the firm's Management Committee.

**Lewis, Knorp, Walsh, McBride and Kavalakis**, San Francisco, California  
*Of Counsel* 1992 – 1994

Corporate law practice, including representation of venture capital investors and technology companies in private equity financings, mergers and acquisitions and licensing, commercial, distribution and intellectual property matters.

**Coudert Brothers**, San Francisco, New York, Jakarta and Singapore  
*Associate* 1987 – 1992

International and corporate law practice, including representation of transnational corporations, banks, venture capital investors and other financial institutions in joint ventures, equity financings, debt financings, mergers and acquisitions and licensing, commercial, distribution and intellectual property matters. Three years in Singapore and Jakarta offices.

**Rose, Schmidt, Chapman, Duff and Hasley (formerly Chapman, Duff and Paul)**, Washington, DC  
*Associate* 1982 – 1986

Corporate, legislative and administrative law practice, including representation of emerging companies and trade associations in private equity financings, mergers and acquisitions and licensing, commercial, distribution and intellectual property matters and representation before government legislative and administrative bodies at the national and local level.

**Previous work experience:** Summer associate positions with the law firms of Allen, Allen and Helmsley in Sydney, Australia, and Wald, Harkrader and Ross in Washington, DC. Served as a legislative aid to Congressman Bill Archer of Texas.

### Education

**JD, Harvard Law School**, Cambridge, Massachusetts.

**BA, University of Texas**, Austin, Texas. Plan II Liberal Arts Honors Program; Graduated with Highest Honors; Phi Beta Kappa. (Semester of junior year abroad at Wagner College, Bregenz, Austria, with focus on German language and European history.)

### Community/Other Activities

**Samaritan House.** Board member (and Board President), San Mateo County's largest anti-poverty charity.

**General Plan Subcommittee.** Member (and Chair), City of San Mateo subcommittee overseeing update to general plan.

**Sustainability and Infrastructure Commission.** Commissioner (and Chair), City of San Mateo (formerly Public Works Commission).

**San Mateo City Parks and Recreation Foundation.** Founder (and President), charity supporting City of San Mateo parks and recreation.

**Park and Recreation Commission.** Former Commissioner (and Chair), City of San Mateo Park and Recreation Commission.

**San Mateo County Democratic Party Central Committee.** Elected member, former Northern Vice Chair, and delegate to State Conventions.

**San Mateo Park Neighborhood Association.** Former Board Member (and President).

**San Mateo County Parks and Recreation Foundation.** Former Board Member.

Served on the Steering Committee of Parks for the Future (group coordinating and supporting a ballot measure to obtain alternate, independent funding for parks in San Mateo County).

Former member, National Finance Board, Evan Bayh Committee (promoting presidential exploratory efforts of then Sen. Evan Bayh).

**Personal Statement Supplemental**

**1. Why are you interested in serving on the San Mateo City Council?**

In my family, public service and civic engagement are seen as, in part, an obligation to our community and, in part, a benefit of living in any community. From my first (pre-law school) job as a legislative aid to a Congressman, to my current commission and general plan service and board presidency of charities, I've tried to stay involved in community affairs and promote the well-being of my neighbors. Serving on the City Council would be another forum for 'giving back,' contributing to the common good of all in San Mateo, and helping shape and benefit the community in which my family and I live.

**2. How much time would you be able to commit to serving on committees outside regular Council business?**

Sufficient time to prepare and serve as appropriate. I'm still a partner in my law firm, but I've scaled back my practice in recent years to about one half of the time and effort it used to require. Upon appointment to Council I would, of course, cease being a commissioner. And I term out of my board (and presidency) position at Samaritan House at the end of June of next year. My daughter is in college now, so my wife and I are 'empty nesters' allowing even more time for civic efforts.

**3. What skills do you possess which qualify you to fill this office?**

I would bring experience, demonstrated civic leadership, and understanding of the issues to Council. I also have a track record of reaching out to, and listening to, all sides and working to achieve the best solution for all involved.

As an attorney (primarily corporate, but early in my career an appellate and legislative advocate) I analyze facts and situations and negotiate to agreed outcomes on a regular basis. I've applied these skills to my long time commission efforts and have helped shape community actions and assist City staff and the Council in coordinating public input, needs, and desires and the implementation of public policies.

**4. Please discuss your experiences with civic leadership and community engagement in San Mateo.**

My current civic and community engagement:

- Samaritan House. Board member (and President), San Mateo County's largest anti-poverty charity.
- General Plan Subcommittee. Member (and Chair), City of San Mateo subcommittee overseeing update to general plan.
- Sustainability and Infrastructure Commission. Commissioner (and Chair), City of San Mateo.
- San Mateo City Parks and Recreation Foundation. Founder (and President), charity supporting City of San Mateo parks and recreation.
- San Mateo County Democratic Party Central Committee. Elected member, former Northern Vice Chair, and delegate to State Conventions.

Former positions:

- Park and Recreation Commission. Former Commissioner (and Chair), City of San Mateo.



- San Mateo Park Neighborhood Association. Former Board Member (and President).
- San Mateo County Parks and Recreation Foundation. Former Board Member.

When I moved to San Mateo (from San Francisco) 24 years ago I soon got involved with my neighborhood (San Mateo Park) association and was exposed to City zoning and variance issues and the role of the parks department in addressing our neighborhood's many islands and street trees. Then, at the urging of my neighbor (and then County Supervisor) Jerry Hill, I joined the San Mateo County Parks and Recreation Foundation.

This eventually led to an appointment by the San Mateo City Council to the Park and Recreation Commission where I served for 8 years (including several terms as Chair) and worked on diverse issues ranging from heritage trees, in lieu fees for capital improvements, new park facilities, to (the surprisingly controversial) dogs in parks. After terming out, I was then appointed to the Public Works Commission and was asked to stay on when it merged and became the Sustainability and Infrastructure Commission where I currently still serve as Chair. On that commission I have navigated clean water upgrades, flooding/overflow/storage tanks, small cell towers, circulation, and other issues with staff and Council.

**5. Describe your experience working in a group, receiving information, and arriving at consensus in decision making.**

There are many, many such experiences in my years as a commissioner.

One notable example surrounds an issue that might not have seemed so significant in political circles at the time but was surprisingly contentious. For many years dog owners ran their pets off-leash in a number of City parks (in contravention of the established rules) mostly on the playing fields. At one point, a dog got away and attacked a pet that was being walked nearby. Residents on all sides, pet owners and non-pet owning park users, particularly athletic groups who were unhappy with droppings on the fields, complained to Council. Council quickly passed the matter down to the Parks Department. I was chair of the commission at that time, and in coordination with staff we set hearings on the issue.

The crowds that came out were huge – larger than any we had known before on any Parks and Recreation issues -- and very vocal and emphatic on all sides. We gave all involved, the dog supporters, athletic groups, and other park users, multiple opportunities to voice their concerns and, correctly, be and feel 'heard.' Then, in coordination with staff (and after a little municipal code research) we determined that the Parks and Recreation director actually had authority, without need to go up to Council, to put in place a pilot program to address the situation. With outreach to all stakeholders, we managed to establish a pilot program that included time and location limits on off-leash park use, some modest infrastructure upgrades to increase safety and access to resources (like doggy bags), organization of citizen groups to self-monitor behavior, and increased City clean-up opportunities. The result was a true win-win.

**6. What do you see as the City's top 3 challenges and how would you tackle them?**

The City's top three challenges in my view (and experience) are housing, circulation (traffic and infrastructure), and services and support for lower income residents.

The housing shortfall requires support for truly smart development and respect for the needs of all in our community. We have to recognize the reality that we are a largely built-out City and with few opportunities and resources for City sponsored or funded development. That means developing in in-fill and upgrade opportunities and recognizing the need for developers to build, within our mandates and guidelines, but projects that make economic sense. Continuing, and I believe more aggressively, encouraging mixed use development and higher density development along transit is the course we should follow. Transit should be broadly viewed to include major roads as well as public rail transit to maximize reasonable opportunities. Mixed use, higher density residential and commercial together where possible, more efficiently utilizes space and affords residents with living spaces and available nearby services. The updated general plan, while still in process, should provide a reasonable roadmap to help the City in this endeavor.

Circulation – traffic and infrastructure – issues also need to be addressed. These matters are an important 'ends' in and of themselves. Smooth streets, bicycle lanes, better pedestrian access, and safety upgrades are all required by our residents and visitors as they move about the City for work and access services, shopping, and entertainment. But these matters have increased importance as we work to meet our housing goals as new residences mean more people and more strain on our infrastructure. We owe it to our existing residents and those we hope to accommodate with increased housing to prioritize traffic and infrastructure, both with focus and resources to keep this a livable and enjoyable City for all.

For my part, going through (and chairing) the general plan process has shown the many opportunities to better meet housing needs while maintaining and improving much of the character of our near suburb community.

The childcare facility shortage in our area is an issue that draws less attention than some, but I believe it needs to be focused upon in a greater and a more urgent way. One of the impediments to our City's ability to support our hugely important workers and households, particularly at the lower income range, is the lack of accessible and affordable childcare that would allow folks to enter and stay in the workforce, better afford to stay and live in our City, and more quickly move up the income ladder as well.

The recently developed childcare fund to support private day care is a step in the right direction. I believe greater, and more urgent efforts and resources should be directed this way. In addition, I believe there is a place for City funded day care as well, particularly in some of the lesser served parts of our community. We need to look at how a number of the City's facilities could be upgraded (necessary to obtain licenses to provide full day and week care) and developed as possible to meet this need.



STATEMENT OF ECONOMIC INTERESTS  
COVER PAGE  
A PUBLIC DOCUMENT

Date Initial Filing Received  
Filing Official Use Only

Please type or print in ink.

NAME OF FILER (LAST) (FIRST) (MIDDLE)  
Robbins Clifford Stampfer

1. Office, Agency, or Court

Agency Name (Do not use acronyms)

City Council, City of San Mateo

Division, Board, Department, District, if applicable

Your Position

Applicant for appointed City Council Member

► If filing for multiple positions, list below or on an attachment. (Do not use acronyms)

Agency: Position:

2. Jurisdiction of Office (Check at least one box)

- ☐ State ☐ Judge, Retired Judge, Pro Tem Judge, or Court Commissioner (Statewide Jurisdiction)
- ☐ Multi-County ☐ County of
- ☒ City of San Mateo ☐ Other

3. Type of Statement (Check at least one box)

- ☐ Annual: The period covered is January 1, 2021, through December 31, 2021.  
-or- The period covered is through December 31, 2021.
- ☐ Leaving Office: Date Left (Check one circle.)  
☐ The period covered is January 1, 2021, through the date of leaving office.  
-or- The period covered is through the date of leaving office.
- ☐ Assuming Office: Date assumed
- ☒ Candidate: Date of Election 12/12/22 Appt. and office sought, if different than Part 1:

4. Schedule Summary (must complete) ► Total number of pages including this cover page: 6

Schedules attached

- ☒ Schedule A-1 - Investments - schedule attached ☒ Schedule C - Income, Loans, & Business Positions - schedule attached
- ☐ Schedule A-2 - Investments - schedule attached ☐ Schedule D - Income - Gifts - schedule attached
- ☐ Schedule B - Real Property - schedule attached ☐ Schedule E - Income - Gifts - Travel Payments - schedule attached

-or- ☐ None - No reportable interests on any schedule

5. Verification

MAILING ADDRESS STREET CITY STATE ZIP CODE  
(Business or Agency Address Recommended - Public Document)

DAYTIME TELEPHONE NUMBER EMAIL ADDRESS

I have used all reasonable diligence in preparing this statement. I have reviewed this statement and to the best of my knowledge the information contained herein and in any attached schedules is true and complete. I acknowledge this is a public document.

I certify under penalty of perjury under the laws of the State of California that the foregoing is true and correct.

Date Signed 12/7/2022  
(month, day, year)

Signature

Print

Clear

**SCHEDULE A-1****Investments****Stocks, Bonds, and Other Interests**

(Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

**CALIFORNIA FORM 700**

FAIR POLITICAL PRACTICES COMMISSION

Name

## ▶ NAME OF BUSINESS ENTITY

**GCA Law Partners LLP**

## GENERAL DESCRIPTION OF THIS BUSINESS

**Law Firm**

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☒ Partnership ☐ Income Received of \$0 - \$499  
☒ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

**Alibab Group Holdings**

## GENERAL DESCRIPTION OF THIS BUSINESS

**Multinational Technology Company**

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

**Atlassian Corp**

## GENERAL DESCRIPTION OF THIS BUSINESS

**Software**

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

**BNP Paribas**

## GENERAL DESCRIPTION OF THIS BUSINESS

**Banking**

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

**CVS Health Corp**

## GENERAL DESCRIPTION OF THIS BUSINESS

**Pharmaceuticals and sundries**

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

**Chevron**

## GENERAL DESCRIPTION OF THIS BUSINESS

**Energy**

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

Comments:

Print

Clear



**SCHEDULE A-1****Investments****Stocks, Bonds, and Other Interests**

(Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

**CALIFORNIA FORM 700**

FAIR POLITICAL PRACTICES COMMISSION

Name

## ▶ NAME OF BUSINESS ENTITY

Energy Transfer LP

## GENERAL DESCRIPTION OF THIS BUSINESS

Energy and pipelines

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☐ Stock ☐ Other \_\_\_\_\_ (Describe)  
☒ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

General Motors

## GENERAL DESCRIPTION OF THIS BUSINESS

Automobiles

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Google

## GENERAL DESCRIPTION OF THIS BUSINESS

Internet and Software

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Grayscale Bitcoin Trust

## GENERAL DESCRIPTION OF THIS BUSINESS

Bitcoin and alternative currencies

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Novocure

## GENERAL DESCRIPTION OF THIS BUSINESS

Cancer treatment

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Square

## GENERAL DESCRIPTION OF THIS BUSINESS

Payment processing

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_/\_\_\_\_/21      \_\_\_\_/\_\_\_\_/21  
ACQUIRED      DISPOSED

Comments: \_\_\_\_\_

Print

Clear

**SCHEDULE A-1****Investments****Stocks, Bonds, and Other Interests**

(Ownership Interest is Less Than 10%)

Investments must be itemized.

Do not attach brokerage or financial statements.

**CALIFORNIA FORM 700**

FAIR POLITICAL PRACTICES COMMISSION

Name

## ▶ NAME OF BUSINESS ENTITY

Verizon

## GENERAL DESCRIPTION OF THIS BUSINESS

Cell and communications

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

JP Morgan Chase

## GENERAL DESCRIPTION OF THIS BUSINESS

Banking

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Microsoft

## GENERAL DESCRIPTION OF THIS BUSINESS

Software

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Nike

## GENERAL DESCRIPTION OF THIS BUSINESS

Shoes and related gear

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Visa

## GENERAL DESCRIPTION OF THIS BUSINESS

Credit cards

## FAIR MARKET VALUE

- ☒ \$2,000 - \$10,000 ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

## ▶ NAME OF BUSINESS ENTITY

Apple

## GENERAL DESCRIPTION OF THIS BUSINESS

Hardware and Software

## FAIR MARKET VALUE

- ☐ \$2,000 - \$10,000 ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000 ☐ Over \$1,000,000

## NATURE OF INVESTMENT

- ☒ Stock ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership ☐ Income Received of \$0 - \$499  
☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:

\_\_\_\_\_/\_\_\_\_\_/21  
ACQUIRED DISPOSED

Comments:

Print

Clear



**SCHEDULE A-1**  
**Investments**  
**Stocks, Bonds, and Other Interests**  
(Ownership Interest is Less Than 10%)

*Investments must be itemized.*  
*Do not attach brokerage or financial statements.*

**CALIFORNIA FORM 700**  
FAIR POLITICAL PRACTICES COMMISSION

Name \_\_\_\_\_

► NAME OF BUSINESS ENTITY  
Amazon

GENERAL DESCRIPTION OF THIS BUSINESS  
Online Retail

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock      ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
                                 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
                                 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY  
Tesla

GENERAL DESCRIPTION OF THIS BUSINESS  
Electric Vehicles

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☒ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☒ Stock      ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
                                 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
                                 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
                                 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

► NAME OF BUSINESS ENTITY

GENERAL DESCRIPTION OF THIS BUSINESS

FAIR MARKET VALUE  
☐ \$2,000 - \$10,000      ☐ \$10,001 - \$100,000  
☐ \$100,001 - \$1,000,000      ☐ Over \$1,000,000

NATURE OF INVESTMENT  
☐ Stock      ☐ Other \_\_\_\_\_ (Describe)  
☐ Partnership      ☐ Income Received of \$0 - \$499  
                                 ☐ Income Received of \$500 or More (Report on Schedule C)

IF APPLICABLE, LIST DATE:  
\_\_\_\_\_/\_\_\_\_\_/21      \_\_\_\_/\_\_\_\_\_/21  
ACQUIRED      DISPOSED

Comments: \_\_\_\_\_

Print

Clear

**SCHEDULE C**  
**Income, Loans, & Business**  
**Positions**  
(Other than Gifts and Travel Payments)

**CALIFORNIA FORM 700**  
FAIR POLITICAL PRACTICES COMMISSION  
Name \_\_\_\_\_

▶ **1. INCOME RECEIVED**

NAME OF SOURCE OF INCOME

GCA Law Partners LLP

ADDRESS (Business Address Acceptable)

2570 W. El Camino Real, Ste. 400, Mtn View, CA

BUSINESS ACTIVITY, IF ANY, OF SOURCE

Law Firms

YOUR BUSINESS POSITION

Partner

GROSS INCOME RECEIVED

☐ No Income - Business Position Only

☐ \$500 - \$1,000

☐ \$1,001 - \$10,000

☐ \$10,001 - \$100,000

☒ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary

☐ Spouse's or registered domestic partner's income  
(For self-employed use Schedule A-2.)

☒ Partnership (Less than 10% ownership. For 10% or greater use  
Schedule A-2.)

☐ Sale of \_\_\_\_\_

(Real property, car, boat, etc.)

☐ Loan repayment

☐ Commission or

☐ Rental Income, list each source of \$10,000 or more

(Describe)

☐ Other \_\_\_\_\_

(Describe)

▶ **1. INCOME RECEIVED**

NAME OF SOURCE OF INCOME

Audacy, Inc.

ADDRESS (Business Address Acceptable)

2400 Market St., 4th Floor, San Francisco, CA

BUSINESS ACTIVITY, IF ANY, OF SOURCE

Radio Station

YOUR BUSINESS POSITION

Community property interest in wife's job as journalist

GROSS INCOME RECEIVED

☐ No Income - Business Position Only

☐ \$500 - \$1,000

☐ \$1,001 - \$10,000

☒ \$10,001 - \$100,000

☐ OVER \$100,000

CONSIDERATION FOR WHICH INCOME WAS RECEIVED

☐ Salary

☒ Spouse's or registered domestic partner's income  
(For self-employed use Schedule A-2.)

☐ Partnership (Less than 10% ownership. For 10% or greater use  
Schedule A-2.)

☐ Sale of \_\_\_\_\_

(Real property, car, boat, etc.)

☐ Loan repayment

☐ Commission or

☐ Rental Income, list each source of \$10,000 or more

(Describe)

☐ Other \_\_\_\_\_

(Describe)

▶ **2. LOANS RECEIVED OR OUTSTANDING DURING THE REPORTING PERIOD**

\* You are not required to report loans from a commercial lending institution, or any indebtedness created as part of a retail installment or credit card transaction, made in the lender's regular course of business on terms available to members of the public without regard to your official status. Personal loans and loans received not in a lender's regular course of business must be disclosed as follows:

NAME OF LENDER\*

ADDRESS (Business Address Acceptable)

BUSINESS ACTIVITY, IF ANY, OF LENDER

HIGHEST BALANCE DURING REPORTING PERIOD

☐ \$500 - \$1,000

☐ \$1,001 - \$10,000

☐ \$10,001 - \$100,000

☐ OVER \$100,000

INTEREST RATE

TERM (Months/Years)

\_\_\_\_\_%

☐ None

SECURITY FOR LOAN

☐ None

☐ Personal residence

☐ Real Property

\_\_\_\_\_  
Street address

\_\_\_\_\_  
City

☐ Guarantor

☐ Other

\_\_\_\_\_  
(Describe)

Comments: \_\_\_\_\_

Print

Clear